INSIGHT Corporate Governance Germany

Essential: Information, Analysis and Opinion for Investment Professionals, Advisers and Academics

CONTENTS

- 02 COMPANIES Hochtief versus ACS
- 04 BUHLMANN S CORNER
- 07 ACTIONS CORNER
- 10 AGM DATES
- 11 POLITICS Measures against 'creeping up'
- 14 PEOPLE Geitner leaves Henkel
 - CAMPUS 2011 to be a takeover year

 CAPITAL NEWS Buying & Selling in December
 DIRECTORS DEALINGS
 INSIGHT SHAREHOLDER ID
 INVESTORS INFORMATION Your IR contacts in the Prime
 EVENTS DIARY
 READING SUGGESTIONS
 INDEXES OF COMPANIES AND PERSONS

COMPANIES



Bilfinger Berger wants to monetize Valemus

Bereits im Juli 2010 hatte der zweitgrößte deutsche Baukonzern Bilfinger Berger versucht, seine australische Tochter Valemus an die Börse zu bringen. In letzter Sekunde wurde dieses IPO jedoch abgeblasen: Der geschätzte Erlös wäre zu gering gewesen. Nun bestätigte der australische Baukonzern Lend Lease, dass es mit Bilfinger Berger Gespräche über den Verkauf der Tochter in Down-Under gebe. Als Kaufpreis steht eine dreistellige Millionensumme im Raum. Bilfinger räumte ein, ein Börsengang sei genauso wahrscheinlich wie ein Verkauf. Mit den erhofften 800 Millionen Euro will Konzernchef Herbert Bodner das Servicegeschäft ausbauen und sich so sukzessive vom reinen Baugeschäft trennen.

Conergy rescued

On 17 December creditors decided to secure Conergy's debts. They have thus averted threatened bankruptcy for the foreseeable future. An AGM at latest in February is now to decide to reduce the capital by seven eighths, from \notin 400 million to only \notin 50 million, in order then at a second stage to raise it again to \notin 188 million. That would bring the debts of the group, in difficulties following exaggerated expansion, down from \notin 323 million to \notin 135 million. It will be interesting to see whether old shareholders exercise their preemption rights. Currently Commerzbank is the biggest holder at 29.08%, followed by the Sprüngmann brothers and their AthosService GmbH with 14.95% and Dieter Ammer with 3.79%. If they do not subscribe their full amounts, the two British hedge funds York and Sothic Capital might raise their holding. They had bought loans from creditor banks at a discount of up to 60% and could convert their debt certificates, to a value of €188 million, into shares, taking over the say in the group for themselves with a share block of up to 68%. That might threaten the breakup of the group. Conergy had already hived off parts of its wind-power business in December.

Deutsche Bank swallows Postbank

In early October Deutsche Bank offered Deutsche Postbank shareholders to take over their shares as part of a public offering. Germany's biggest private bank was thus able to assure itself of the majority in the Bonn institution at 51.98%. To take over the Postbank shares as part of the bid, Josef Ackermann, Deutsche Bank CEO, had to find some €1.2 billion, making his bank slip down into the red in the third quarter. In order, however, to get the OK from the US authorities, the Frankfurt people had in the meantime lowered their holding to 49.95% and sold part of their block to Société Générale. Since the green light has now come from the US in mid-December, the Bonn bank with its 14 million private customers can now be consolidated on the Deutsche Bank books retroactively to 3 December. That means the announced takeover is fully on schedule. The remaining nearly 40% of Postbank shares are held by Deutsche Post. This block can be taken over by Deutsche Bank as from February 2012, in order finally to be able to make a control agreement with the Bonn bank.

Porsche shareholders approve capital increase

The fully represented ordinary and preference shareholders of Porsche Automobil Holding accepted the proposed direct capital increase of 5 billion Euros at the AGM on 13 November in Stuttgart. The capital injection should reduce the Porsche holding company's debt mountain, to let the company merge as soon as possible with Volkswagen. The capital increase goes half each to ordinary and preference shares, and is to come about by the end of May this year. The share swap with Europe's biggest carmaker planned to follow might, however, because of legal and tax risks, be delayed beyond the end of the year until 2014. Additionally, the Volkswagen AGM still has to agree to the increase.



Die Effizienzprüfung des Aufsichtsrats

Grundlagen – Indikatoren – Checklisten

hrsg. vom Arbeitskreis »Steuern und Revision« im Bund der Wirtschaftsakademiker e.V. (BWA)

2011, ca. 88 Seiten, € 24,80

ISBN 978-3-415-04546-0

Aufsichtsräte sind nach dem Deutschen Corporate Governance Kodex (DCGK) dazu verpflichtet, regelmäßig die Effizienz ihrer Arbeit zu überprüfen oder überprüfen zu lassen.

Das Buch stellt die wesentlichen Aspekte der Effizienz der Aufsichtsratsarbeit anhand praxisbezogener Beispiele dar. Die Autoren beschreiben typische Risikofelder, die mit Hilfe der Effizienzprüfung aufgedeckt werden können. Sie bieten in Form von gezielt formulierten Checklisten einen umfassenden praktischen Leitfaden für die Durchführung der Effizienzprüfung. Diese Kontrolllisten sind als direkt einsetzbare Arbeitshilfen konzipiert und stehen zusätzlich in elektronischer Form zum Download zur Verfügung.

sz1210

BOORBERG

Zu beziehen bei Ihrer Buchhandlung oder beim RICHARD BOORBERG VERLAG GmbH & Co KG 70551 Stuttgart bzw. Postfach 80 03 40, 81603 München oder Fax an: 07 11/73 85-100 bzw. 089/43 61 564 Internet: www.boorberg.de E-Mail: bestellung@boorberg.de

COMPANIES

BUHLMANN'S CORNER

Everything will be fine

What? Is the world not good, must it be made better? After all, shareholders pay attention to responsibility, to sustainability – say their institutional representatives. They put their assets under pressure to show transparency and avoid conflicts of interest. There are no women on the supervisory board? That'll be fixed in a jiffy, if the law wants. There'll



no bio-accident in 2011? So far at least, all are still best-in-class.

Over 250 investors with over 15 trillion U.S. dollars follow the Principles of Responsible Investment and their great deeds. The best reports about that are from Robeco, the loudest talking from Hermes, and the Retirees' Reserve Funds are proud of their deeds too. Why then are they not to be seen at AGMs in Rome, Madrid or Hamburg? The shareholders' meeting is the shareholders' Parliament, isn't it? But today it happens in the backroom. So they are "urged, shamed and more" by NGOs and by the

committed, and as always, globally and based on written goals. OK, that's better than a vacuum, but transparency is something else. What do the others do? Those not among the 259 signatories of these principles? Generally, they buy themselves off, preferably from as monopolistic as possible service providers or their local colleagues, and cast their vote in a virtual mailbox. That's their responsibility accomplished, or at least checked off. And what happens behind the mailbox? In principle nothing, but it is a fun area for skilled consultants, for a fee, to cobble together the appropriate AGM majorities – all the more complex, the more cross-border obstacles have to be overcome. But not a single investor notices – that's not what they're paying for, after all, but for peace of mind and shed responsibility.

In local practice, the brave new world looks more colourful. There, service providers paid by the other side, the issuers, are preferentially welcome. So it's gratifying that we can discuss OBO/NOBO (rather than broker voting or tactical voting or whatever) with the SEC – at least that's something no-risk we'll have done. The tangible responsibility we can leave to the others. After all, the colleagues are right when they say that for the chance to make mistakes in the supervision and control of assets they don't want to have to pay into the bargain. And if the mistakes get big enough, then you can call them too big to fail. It was so nice last time round, and even worked with a government guarantee – so everything will be fine.

Hans-Martin Buhlmann is the founder of proxy-voting agency VIP Vereinigung Institutionelle Privatanleger e.V. (www.vip-cg.com).

QSC:

IHR PARTNER FÜR PREMIUM-KOMMUNIKATION



- Starke Sprach- und Datenprodukte für jeden Bedarf
- Maßgeschneiderte individuelle Lösungen
- Eigenes Breitband-Netz: Sicher, solide, zukunftsorientiert
- Höchste Verpflichtung zu
 Qualität und Service

www.qsc.de



INSIGHT CORPORATE GOVERNANCE GERMANY

COMPANIES



TUI needs money

Shipowning subsidiary Hapag-Lloyd was long a thorn in the flesh for the tourism group, causing trouble and loss. This year the 43% holding helped the parent to show a profit again in the business year ending at the end of September. Even the debate over the future of Hapag-Lloyd CEO Michael Behrendt has died down. After Hapag-Lloyd shareholder Klaus-Michael Kühne had already commissioned a headhunter for the appointment to the CEO post, the supervisory board has now agreed to extend Behrend's contract by two years. All the same, TUI wishes in future to concentrate on the tourism business. As well as looking for a new investor for the Hamburg firm, TUI will probably be bringing Hapag-Lloyd to the stock exchange by April next year. With the issue proceeds TUI will collect, up to 2 million Euros, TUI CEO Michael Frenzel might either reduce debts or make acquisitions in the tourism business.

In the meantime Alexei Mordashov, now holding 18% of TUI, will be getting an extra seat on the supervisory board at the AGM in February. As a counterpart, the Russian steel magnate (Sever Group) will be expanding his TUI involvement in the short or long term. He has already made an application to German antitrust authority Kartellamt to buy over 25%. Someone who will be looking at this very closely will be his internal rival John Fredriksen, who holds 15% of TUI and has already been fighting in vain for some time for a second post on the supervisory board.

The balance-sheet correction for receivables of some 120 million euros at British TUI subsidiary TUI travel announced in October has now had effects on the pay of executives for 2008/9. The bonuses to the directors of the British company and those in charge at TUI will now be recalculated, after an IT error meant that all reset entries were left out of account, meaning that the turnovers and profits indicated were too high.

DSW calls on Sky to push damage claims

As a consequence from the scandal about touched-up subscriber figures and faulty financial reports at pay-TV Sky Deutschland, shareholder association Deutsche Schutzvereinigung für Wertpapierbesitz (DSW) has called for the group's supervisory board to bring an action for damages against the ex managers responsible. DSW managing director Daniela Bergdolt at the same time criticized the way those responsible handled the scandal. In 2008 the shareholder association had already called for unconditional clarification. It was now high time to disclose the payments already made too, with an eye to the threatened damage suit. "All shareholders have a right to learn who has what entitlements here, who can apply or already has," says Bergdolt. The Federal Institution for Financial Services Oversight (BaFin) had found after a check that the former Premiere AG in 2007 and 2008 exaggerated customer figures and rated the firm's value too high.

Deutsche Wohnen moves into the MDAX

After the takeover bid from Deutsche Bank to Deutsche Postbank shareholders, the dispersed holdings of the Bonn share felt below the 10% mark. Deutsche Börse rules provide in such cases for a so-called fast exit. With effect from 8 December, accordingly, the bank share dropped out of the MDAX into Prime Standard. The previously SDAX-listed real-estate firm Deutsche Wohnen has replaced the Bonn bank in the MDAX.

YOUR FEEDBACK

 Have you any questions, criticisms or suggestions?
 We look forward to hearing from you: verlag@icgg.biz Do you wish to subscribe to the Newsletter? Please send a mail to : verlag@icqg.biz

COMPANIES

ACS likely to win at Hochtief

Despite considerable resistance by the Essen construction group Hochtief, its Spanish competitor ACS will probably prevail with its offer. ACS tried up to the year's end to increase its stake in the German construction specialists to over 30 percent, to be able to take it over later at a lower price. However, the Esseners fought doggedly to the end against the inroads. In late November, Hochtief boss Herbert Lütkestratkötter had to accept a defeat when Australian takeover authorities decided on appeal that ACS need not present any separate bid for Australian subsidiary Leighton. Additionally, the Federal Institute for Fi-



nancial Services Oversight (BaFin) authorized a voluntary bid by the Spaniards to Hochtief shareholders. In early December ACS held just under 30%. The object of the voluntary bid was to get the ACS share of Hochtief up to just over 30%. For if the 30% mark is crossed in time, a compulsory offer need not be made, as is otherwise usual with crossings of thresholds. That would have to be in relation to the average share price on the exchange, and would thus cost ACS dear. With BaFin acceptance, in early December ACS offered Hochtief shareholders initially eight ACS shares for five Hochtief ones; well below the present price. And accordingly the acceptance rate was, as desired, low even after two weeks. Shareholder association Deutsche Schutzvereinigung für Wertpapierbesitz (DSW) criticized the offer as an "alibi" bid.

In retaliation, in mid-December Lütkestratkötter skillfully wangled a capital increase ex rights by just under 10%, or seven million shares. As a new shareholder he presented the sovereign wealth fund of the emirate of Qatar, which at 9.1% proved up to be an important counterweight to ACS. At the same time, the two partners decided on major construction projects, to be carried through in Qatar in connection with the 2022 football championships. ACS was enraged at this move, since it diluted the Spaniards' Hochtief share to 27.3%, moving its crossing of the 30% threshold far off. Contrary to its initial claims that it would not do any further touching up, on 15 December ACS accordingly presented a new bid, now offering 9 ACS shares for 5 Hochtief ones. That corresponded to a valuation of €63, 12.5% up from the first offer, but still below the present exchange price of some €66 per share. The duration of the offer was the same, until 29 December. ACS secured covering fire initially from American Southeastern Asset Management (Hochtief holding 4.8%), which offered ACS some 2.05 million Hochtief shares to buy. That enabled the dilution to be made up again, bringing the ACS share in Hochtief back up to 29.9%. Hochtief recommended its shareholders not to take up the improved ACS offer either.



Spezialisten für die Kommunikation mit dem Kapitalmarkt.

Wir konzentrieren uns auf unsere finanzjournalistisch fundierten Kernkompetenzen in den Bereichen Finanzpublikationen sowie Investoren und Hauptversammlung.



Erstmals für Abschlüsse des Jahres 2009 greift das BilanzrechtsmodernisierungsG. Damit sind z.T. einschneidende Veränderungen verbunden. Wir unterstützen bei den erforderlichen internen Anpassungen.

Geschäftsberichte 🗡

Der Geschäftsbericht ist das Aushängeschild nicht nur für Börsengesellschaften. Auch darüber hinaus wird er als Medium der Unternehmensdarstellung genutzt. Wir entwickeln Strategien und formulieren diese.

Reden .

Reden des Vorstands vor der Presse, Aktionären oder der Belegschaft sind immer politisch brisant. Die Aussagen müssen im Sinne des Unternehmens verstanden werden. Wir schneiden die Rede auf Ihre Bedürfnisse zu.



"Kämpferische Aktionäre" konfrontieren Unternehmen immer häufiger mit verzwickten, abwegigen und tückischen Fragestellungen. Fehlverhalten der Vorstände kann erhebliche Imageschäden verursachen. Wir wollen Sie schützen.



Geschäftsführer: Norbert Paulsen

Albacher Weg 11 35463 Fernwald

Telefon: 0 64 04 / 66 18 56 Telefax: 0 64 04 / 37 50

paulsen@wpfc.de

S Corner • In the case of the course of the bank has score Regional Court law in the take

In the case about the discharge to top managers in the course of the takeover of Dresdner Bank, **Commerzbank** has scored a victory before the Frankfurt Higher Regional Court (OLG). The court found no breaches of law in the takeover of Dresdner Bank by Germany's second-biggest finance house. The purchaser's failure to



take a vote of shareholders was legal. All the actions for avoidance and nullity again resolutions of the May 2009 AGM were thrown out by the OLG. Many shareholders felt they had been passed over in the purchase decision and wanted not to give discharge to the board or Supervisory Board.

◆ Against payment of a sum of some 554 million dollars by **Deutsche Bank**, the New York state prosecutors and American revenue authority IRS have stopped their multiyear investigations of the bank for connivance in tax evasion. The investigations concerned the bank's involvement in "tax-related transactions for customers". Because of the sale of fraudulent tax-saving models sold to rich Americans between 1996 and 2002, using which profits could apparently be slipped past the Revenue, the bank has to pay this amount, suspected of being a record, following a settlement with the American tax authorities.

♦ In the mammoth trial against **Deutsche Telekom**, an end seems to be in sight. Thus, before Frankfurt Higher Regional Court (OLG) on 15 December, Birgitta Schier-Ammann stated that there was an error in the prospectus for the formally state-owned firm's third IPO. However, the judge left open the question of how important this would ultimately be and whether compensation claims would follow for the 17,000 disappointed Telekom shareholders, for share-price losses amounting to some €80 million. After 16 days of proceedings, the OLG set 13 April as the date for announcing its decision.

◆ On 15 December the three parties to the dispute, **Deutsche Telekom**, Elektrim and Vivendi, signed an agreement settling their legal disputes, which have lasted over 11 years, about Polska Telefonia Cyfrowa (PTC). Under the agreement, the Bonn company are paying a total of €1.4 billion to Vivendi. As a counterpart they will receive the remaining 51% of Poland's third-biggest mobile-telephony operator. The French telecommunications and media group had wrongly purchased 51% of the shares in PTC in 1999, a fact that however did not emerge until 2004. By selling to the French, the Polish company had infringed the Germans' preemption rights.

• **E.ON** is going to have to pay heavily for breaking a seal on a store-room door following a search in its business premises in May 2006, with which EU competition authorities wanted to safeguard documents against subsequent corrections. Germany's biggest energy group had rejected the charges. The European



Court of Justice in Luxembourg has now, on 15 December, rejected an action for nullity by E.ON against the penalty handed down in 2008. The judges regard the

Actions 🗠

Corner

fine for negligent or deliberate breaking of the seal, amounting to 0.14% of turnover, as by no means inappropriate. The group would have to pay the fine set, of \notin 38 million.

◆ Two years after carrying out raids, the EU Commission on 10 December opened formal investigations against a presumed Europe-wide cement cartel of eight companies – including **HeidelbergCement**. The company is suspected of having deliberately restricted trade in cement, pre-cast concrete, clinker and slag, in a cartel, thereby artificially driving up prices. The initial suspicions are also based on price agreements and market-sharing agreements, stated the Commission in Brussels. The accusations have not being confirmed.

Michael Jaffé has sued Infineon Technologies for alleged formal errors in its hiving off of Qimonda in 2006. The bankruptcy administrator has filed suit accordingly with Munich Regional Court. According to the semiconductor group's statement, he is accusing the DAX company of omissions in outsourcing memory-chip activities, causing the former memory-chip subsidiary financial disadvantages, in Jaffé's view. Infineon admitted that the amount involved could theoretically be several hundred million Euros. However, reserves have not been set aside for this.

• Merck is paying 280 million dollars to settle a legal dispute with Dey. In 2007 US justice authorities had brought proceedings against its former US subsidiary for restitution of increased prices for medicaments. This was stated by Mylan, which had taken over the Darmstadt pharmaceuticals and chemicals group's business in generics. The Darmstadt company had sold its former subsidiary the same year to the US generics firm; it was however agreed that the German pharma group would be responsible for the consequences of the impending lawsuit. Dey was, according to Merck, accused of having made false reports about certain price information.

• **SAP** is to pay Oracle in the US over 210 million dollars in interest on the 1.3 billion dollar damage payment.

The increased claim emerges from documents filed in court in early December, reports Reuters. However, the verdict is not yet unappealable, and the Walldorf people are considering appealing: "We do not believe Oracle is entitled to any compensation at all beyond the final court verdict in the case," said central office in Walldorf. This sort of claim was "routine", stated lawyers for its US rival.

◆ Together with other European railways, Deutsche Bahn is suing several members of a carbon and graphite products cartel for compensation because of price agreements, amounting to €101 million. According to Deutsche Bahn, among other carbon producers **SGL CARBON** is being sued. Deutsche Bahn had filed a corresponding suit in the London antitrust court against the supplier. The products concerned were from smaller marginal businesses that had been sold by 2003, responded the Wiesbaden graphite specialists.

Only one day after Munich public prosecutors' major search operation on 15 November 2010, Siemens has filed suit against the former director-general for Telecommunications and Informatics of Siemens Greece. The long-term **Siemens** manager is accused of not having furnished any documentation on the use of some 8 million euros from the group's presumed slush funds in Switzerland. An ex minister was also being charged by Greek authorities with money laundering, after admitting accepting bribes in the 1990s.

◆ Only a few months after starting up the first blast furnace, **ThyssenKrupp** is facing new problems with its new steelworks in Brazil. The top criminal-prosecution authority in the Federal State of Rio de Janeiro and a group of Greens are accusing managers of a group subsidiary of, among other things, health-threatening emissions from the works; the group denies this. The steel and industrial-goods company had, it stated, not yet been officially informed of any criminal proceedings. Nor would that be case until a case prepared by public prosecutors in Rio de Janeiro was accepted by the court.



Hier kommt eure Rettung, Leute!



Hier kommt das Standardwerk zur Managerhaftung in seiner neuesten, stark erweiterten Auflage. Mit detaillierter Darstellung und exakter Analyse aller typischen Risikobereiche durch die Besten ihres Fachs.

Das Handbuch für Haftungsprophylaxe und professionelle Hilfe, wenn das Kind bereits in den Brunnen gefallen ist. Ein absolutes Muss für alle, die mit dieser höchst aktuellen und brisanten Thematik zu tun haben.

Krieger/Uwe H. Schneider (Hrsg.), Handbuch Managerhaftung. Probe lesen oder gleich bestellen. **www.otto-schmidt.de**

Krieger/Uwe H. Schneider (Hrsg.) **Handbuch Managerhaftung** Vorstand, Geschäftsführer, Aufsichtsrat. Pflichten und Haftungsfolgen. Typische Risikobereiche. 2., neu bearbeitete und erweiterte Auflage 2010, 1.272 Seiten Lexikonformat, gbd. 169,- €. ISBN 978-3-504-40077-4

AGM DATES

DAX30

Other AGM dates www.vip-cg.com

Company	Event	Date	Time	Place	Address	published on				
Siemens AG	ord. AGM	25.01.2011	10:00	80809 München	Coubertinplatz, in der Olym- piahalle im Olympiapark	07.12.2010				
	The Agenda for the ordinary AGM of Siemens AG starts with the usual items, like presentation of annual accounts and discharge to the company bodies. Siemens AG earned balance-sheet profits of €2,458.35m last business year. Of the profits, €2,355.68m is to be paid out as dividend and €112.67m carried forward to a new account. A resolution approving the board members' pay system is to be taken. The company is to be authorized to purchase its own shares and use them, excluding shareholders' subscription and tendering rights. A resolution is to be taken authorizing the use of derivatives in connection with purchase of own shares pursuant to §71(1)(8) AktG and on excluding subscription and tendering rights. The existing Authorized Capital is to be replaced by a new one of €90m, excluding subscription rights, for distribution to employees, with a corresponding charter amendment. Supervisory Board members' pay is to be adjusted. Additionally, a profit transfer agreeement is to be concluded between Siemens AG and Siemens Finance GmbH in favour of Siemens AG. Additionally, the company is to be authorized to issue option and convertible bonds, excluding subscription rights. For this, Conditional Capital of €270m is to be kept available. Additionally, several charter amendments are to be decided.									
ThyssenKrupp AG	ord.AGM 21.01.2011 10:00 44791 Bochum Stadionring 20, im RuhrCon- gress 10.12.2010									
	The Agenda for the ordinary AGM of ThyssenKrupp AG starts with the usual items, like presentation of annual accounts and discharge to the company bodies. ThyssenKrupp AG earned balance-sheet profits of \in 415.16m last business year. Of the profits, \in 208.98m is to be paid out as dividend, \in 183.64m placed in reserves and \in 22.54m carried forward to a new account. Approval of the board members' pay system is to be decided. Dr. Ekkehard Schulz is to be elected to the Supervisory Board.									

MDAX

Wincor Nixdorf AG	ord.AGM	24.01.2011	11:00	33102 Pader- born	Schützenplatz 1, im Hansesaal, Schützenhof Paderborn	10.12.2010
	accounts and disch last business year. a new account. Mr Supervisory Board.	narge to the com Of the profits, € Hans-Ulrich Ho The company is cription and ten	ipany bodi 53.15m is Idenried ai again to k dering righ	es. Wincor Nixdorf to be paid out as d nd Dr. Alexander Di be authorized to pu nts. In connection v	vith the usual items, like presenta AG earned balance-sheet profits lividend and €185.28m carried fo belius are to be elected or re-ele rrchase its own shares and use th vith purchase of own shares auth	of €238.43m prward to cted to the pem, excluding

POLITICS

DAX Supervisory Board members against compulsory replacement of auditors

In the mind of EU internal-market Commissioner Michel Barnier, auditors are in future to be appointed by governments. The Supervisory Boards of German companies, however, want to continue choosing their auditors themselves, and also agreeing auditors' fees themselves. The centralization would take power away from shareholders, says Frankfurter Allgemeine Zeitung, quoting a letter from the DAX groups to the Commissioner. The Supervisory Board members are however in favour of verifying after at most seven years whether there might not be alternatives to today's auditing companies.



Tougher penalties for "creeping up"

Hostile takeover attacks like Porsche's on Volkswagen, Schaeffler's on Continental or the present one by ACS on Hochtief are to be made more difficult in future. In early December the Bundestag finance committee debated tougher penalties for so called creeping-up. The concealed buildingup of share positions could according to these be the object of deterrent penalties. On the committee, legal experts had proposed amendments to the Securities Trading Act (WpHG) providing that shareholders would in future not just have to indicate actual shareholdings of over 3%, but also disclose when they had options through special instruments on shares to a value of over 5%. One possible punishment for concealment might be for the Federal Institute for Financial Services Oversight (BaFin) to prevent the shares from option transactions actually being handed over. If the plan should emerge only once the shares had already been transferred, BaFin could block these securities' voting rights for a year. To date, the fine on such moves was only up to \notin 500,000. Social Democrats had called for it to be possible in future to require a takeover bid not just when 30% is exceeded, but also at 50%, but they failed.

POLITICS

Bundesrat decides bank levy

In late November the Bundesrat agreed to the Act to reorganize and restructure financial institutions, thus starting off the long-controversial bank levy. As from 2011, rehabilitation procedures are planned, to help remove problems facing credit institutions well before threatened bankruptcy proceedings. Before this, interventions in rights of creditors and the inclusion of shareholders are planned during reorganization procedures. The restructuring and ordered winding-down of an institution of systemic relevance is to be financed through a fund into which the financial sector will have to pay to through a bank levy. Here savings banks and cooperative banks are explicitly not excluded from paying into the fund, as had initially been requested by the Länder of Baden-Württemberg and Hessen. After a pronouncement by Federal Chancellor Angela Merkel (CDU), the mediation committee was not called in here - as previously threatened. The fund should keep reserves amounting to 70 billion euros, and payments are to be progressively graded. The annual amounts will be according to the bank's business volume and size, as well as the degree of involvement of the institute concerned in the financial markets. It was also decided that the pay of employees working at state-supported banks would be limited to €500,000 per year. With State holdings of over 75%, additionally, variable payments, such as bonuses, would be entirely eliminated. Finally, company-law liability of officers of listed companies infringing their obligations would be doubled to ten years.

Transparent risk-management at banks

The Federal Institution for Financial Services Oversight (BaFin) published new minimum requirements on banks' risk management (MaRisk) in mid-December. The provisions apply immediately and must be implemented by all credit institutions by the end of 2011. The banks are now being called on to formulate specific parameters for sustainable business strategies. Alongside targets, measures for reaching them are also to be laid down, and risks to be taken into account. That means that in future company management will come into the focus of BaFin supervision. Specifically, banks must in emergency cases be able to meet their liquidity needs for at least a month from sustainable reserves. Additionally, they are to keep available highly liquid assets that can be sold at any time without major loss of value. Moreover, BaFin is also tightening up requirements on banks' stress tests. Thus, as part of so-called inverse stress tests, events and developments able to bring down a credit institution are to be identified.



Tax from financial transactions to come after all

The topic of a tax on financial transactions is not yet dead, despite the German government's failure on the international stage and in EU circles. At a meeting of Finance Ministry tax experts with financial-industry associations in mid-December, the tax was fleshed out, with the lowest figure of 0.01% being set for the tax rate. The Minister is not concerned with producing a guiding effect on financial transactions. Instead, the tax should raise additional revenue, says the Ministry. Federal finance minister Wolfgang Schäuble (CDU) is planning to tax all financial products, including derivatives and OTC (Over the Counter) products not traded on the exchange. While the associations reject the tax, they want as a minimum consensus to prevent the taxation of pensioner products, funds and savings accounts. It is however currently unclear when and how the tax is to become due. Schäuble has already pencilled in revenue from the tax amounting to 2 billion euros for the 2012 budget. Experts are expecting annual takings of up to 12 billion euros. Opponents of the tax fear that if it is introduced unilaterally by the Federal Republic of Germany, financial transactions might move out to other countries. The object of the tax is to make the financial industry share in the consequences of the crisis. Especially low-margin transactions and computerized trading could be limited through the tax, which could contribute to stabilizing the markets.

POLITICS

Rearrangement of bank oversight



The CDU and FDP agreed in mid December on a reform of national bank oversight. By contrast with the coalition paper from the black-yellow government, bank oversight would not be brought under a single umbrella. Originally the FDP wanted to hand banking oversight completely over to the Bundesbank. Plans are now for the Deutsche Bundesbank and the Federal Institution for Financial Services Oversight (Ba-

Fin) to continue to share banking oversight in future. Here BaFin will be under supervision from the Federal Ministry of Finance, while the Bundesbank will also in future continue to be independent of political instructions. After the keynote paper now to be drawn up by the Federal Finance Minister, the Bundesbank is to be responsible for system stability, while decisions in individual cases such as removal of bank executives or closure of a credit institution are in future to be taken by BaFin. Supervision of securities markets and insurance will also continue to be under BaFin. Critics are calling the four key points presented more of a mini-reform than a real reform. An independent foundation for financial products resembling Stiftung Warentest is also to be brought in.

EU tightens up information duties on investment advisers

In late November the EU Commission, following two years of discussion, published plans for how in future it is to combine distribution and the information obligation in connection with private financial investments in the EU. To date there exists a patchwork of national rules and sector-specific EU provisions. Irrespective of whether a bank, an insurance representative or an independent adviser in future sells insurance, funds, certificates or savings accounts, in future commissions and conflicts of interest are to be disclosed on the same basis Europe-wide. To date, for funds and certificates, the financial market guideline Mifid applied, and this is now to be extended as a standard to all products. Ultimately the investors are to be able to compare costs, chances and risks on a double sheet of paper. The plans are to be given statutory form before the end of 2011. By the end of January the financial industry and also consumer protection groups are to be able to take positions on the proposals.

Invest in Transparency

As a leading supplier of IT control systems we support utility, manufacturing and service companies with the managing of their business processes



PSI Aktiengesellschaft Dircksenstraße 42-44 10178 Berlin (Mitte) Germany Telephone: +49/30/28 01-0 Facsimile: +49/30/28 01-10 00 info@psi.de www.psi.de Products and Systems of Information Technology



PEOPLE

Board and Supervisory Board changes in DAX30, MDAX and TECDAX30



Dirk Große Wördemann



Ümit Subasi

Dirk Große Wördemann succeded Norbert Kickum on 1 December 2010 as board member at **Aareal Bank**. He will be in charge of international markets in the business segment of structured real-estate financing. This was announced by the credit institution on 29 November 2010. Kickum had left the Wiesbaden real-estate financiers on 31 October 2010.

At **Beiersdorf**, CFO Bernhard Düttmann (51) is leaving after 21 years with the firm and four at his current post, as soon as he has presented the final account for the current year and broken in his successor **Ulrich Schmidt** (57), to date in charge of South-East Europe business. Thereafter he is to take new professional challenges. Also joining the board, from 1 March, is **Ümit Subasi**. The 43-year-old economist comes from SC Johnson, will take the still open post for "Emerging Markets" and will be responsible for the regions of South America, India, Africa, Middle East and Russia. He already ran activities in various countries for the American consumergoods producer, as managing director.

Professor Siegfried Wolf has joined the **Continental** Supervisory Board. The automotive supplier's Supervisory Board was unanimously in favour. The board has filed the neccessary application for court appointment with the competent district court in Hanover. The ex CEO of Magna International is thus succeeding Rolf Koerfer, who resigned on 29 November 2010 with immediate effect.

Siegfried Wolf

Konrad Hummler, since 12 September 2007 member of the **Deutsche Börse** Supervisory Board, will be leaving it after the next AGM on 12 May, stated the stock-market operator on 26 November 2010. The 57-year-old becomes the new president of the administrative board of the NZZ media group, and wishes to concentrate on these duties, it continued.

From 31 December 2010 Frank Appel has left the **Deutsche Postbank** Supervisory Board. This means the Deutsche Post CEO is taking account of the changed shareholder structure at the Bonn company, and making way for the transition to the new majority shareholder. He is soon to be replaced on the Postbank Supervisory Board by **Rainer Neske**, as third representative of Deutsche Bank.



Ines Kolmsee

As **E.ON** announced on 13 December 2010, Ulrich Hartmann will be resigning after the AGM in May. The Supervisory Board chair has worked for E.ON and its predecessor firms for 38 years. His proposed successor is Werner Wenning (64). According to E.ON statements, Wilhelm Simson, now 72 years old, will also be resigning from the Supervisory Board after the next AGM.

There is to be a change this year on the Supervisory Board of **FUCHS PETROLUB**: Jürgen Strube (71) intends to resign his post as chair of the Supervisory Board, which he has held since 2003, at the end of the AGM on 11 May. This was explained in a press release on 13 December 2010 by the Mannheim lubricant producer as because of "rejuvenation of the Supervisory Board in the interests of continuity". The Supervisory Board is now to be chaired by **Jürgen Hambrecht** (64), still BASF CEO, who will have left the chemical giant only a few days before. 67-year-old Bernd Gottschalk will also be leaving then, on age grounds. He is to be replaced by **Ines Kolmsee**, CEO of SKW Stahl-Metallurgie Holding.



Jan-Dirk Auris

Thomas Geitner (55), who left **Henkel** "for personal reasons" on 31 December 2010, is being succeeded by **Jan-Dirk Auris**, as the consumer-goods group stated on 10 December 2010. The 42-year-old manager has been working for the Düsseldorf DAX group since 1994, and has since 2008 been Henkel president for the Asia-Pacific region, in charge of adhesives business there.

Elmar Schnee (51), head of pharmaceuticals business for five years on the management board, will be leaving **Merck** "for personal reasons", stated the pharmaceuticals and special-chemicals company. Following various setbacks in research, the current pharmaceuticals head is being replaced by **Stefan Oschmann**. Born in Würzburg, he has over 20 years' experience in the international medicines business, and has taken over the operational responsibility for pharmaceuticals business as of 1 January. The 53-year-old will, like his predecessor, at the same time head the Merck Serono division. After CEO Karl-Ludwig Kley radically rearranged structures in both personnel and IT in past years, as from 1 April **Kai Beckmann** (45) is to take over responsibility for personnel.

YOUR FEEDBACK

 Have you any questions, criticisms or suggestions?
 We look forward to hearing from you: verlag@icgg.biz Do you wish to subscribe to the Newsletter? Please send a mail to : verlag@icgg.biz

PEOPLE



Marcus Wolfinger

Manfred Bächler has resigned his board seat at **Phoenix Solar** as from the end of 2010. The Supervisory Board of the TecDAX-listed photovoltaics-systems house took note with great regret of Bächler's desire to leave the board early. His duties would be transferred to the other board members; in particular, Andreas Hänel took over the technology spot.

CFO Carsten Bovenschen has left **Roth & Rau** "for personal reasons, by mutual agreement." His appointment was terminated with effect from 15 December 2010, stated the solar-plant maker. A successor is being looked for. In the transition period CEO Dietmar Roth will also be taking on the finance spot, which he had held for a good three years before Bovenschen took office.

Professor Heinz Jörg Fuhrmann is taking on the board chairmanship at **Salzgitter** as from 1 February, five months earlier than hitherto planned. To date the 54-year-old is in charge of finance at the steel producer. Professor Wolfgang Leese (64) will leave the position early, departing on 31 January, since the recent appointment of **Burkhard Becker** has also clarified the succession to Fuhrmann as CFO.



Ekkehard Schulz

Marcus Wolfinger, board member at **STRATEC Biomedical Systems** for eleven years, will be heading the TecDAX-listed firm as from 1 April. The reason is the decision by CEO Hermann Leistner to resign with effect from 31 March. As from 1 February Robert Siegle, currently still deputy Supervisory Board chair, will be joining the board.

At **Thyssen-Krupp**, Ekkehard Schulz is to take over the Supervisory Board post of Henning Schulte-Noelle, who will be making it available at the AGM on 21 January. This was confirmed by Supervisory Board circles in Essen on 3 December 2010, after a report in newspaper "Die Welt". Following the shareholder meeting, Heinrich Hiesinger will be taking over the board chairmanship from the 69-year-old.



Edgar Ernst

The **TUI** Supervisory Board is being reduced from 20 seats to 16. The appointment of all Supervisory Board members ends at the end of the AGM on 9 February. Among the departing members, accordingly, is also Supervisory Board chair Dietmar Kuhnt. His successor at the head of the Supervisory Board is to be former Daimler executive Klaus Mangold, since the former RWE boss is not coming back again. Newly joining the Supervisory Board will also be former Post CFO Edgar Ernst, the CFO of Sever steel group **Mikhail Nos-kov** (the group belongs to Alexei Mordashov, TUI's biggest shareholder) and **Christiane Hölz** of shareholder association Schutzvereinigung für Wertpapierbesitz, as can be seen from the list of proposals by the TUI nomination committee. Not up for re-election, apart from Kuhnt, are the ex head of the Deutsche Messe in Hanover, Sepp Dieter Heckmann, Jean Claude Baumgarten, president of the World Travel & Tourism Council, and Bayer Supervisory Board chair Manfred Schneider.

CAMPUS

Supervisory Board members earning

According to the Towers-Watson study on DAX 2010 supervisory board compensation, supervisory board members, like executives, can expect 21% higher pay on average. This reflects the recovery in Germany after the crisis, says the consultancy. A supervisory board chair of a DAX30 company will on average have earned some &262,200 in 2010, following &226,000 in 2009. Towers Watson expects rising supervisory board emoluments next year too.

Company	Supervisory board chair	2010	2009	Change per cent
Volkswagen	Ferdinand K. Piëch	577.000	390.500	48
Siemens	Gerhard Cromme	501.400	384.000	31
BASF	Eggert Voscherau	478.000	-	-
E.ON	Ulrich Hartmann	433.900	453.000	-4
Henkel	Simone Bagel-Trah	400.000	-	-
RWE	Manfred Schneider	354.900	-	-
Linde	Manfred Schneider	338.200	316.900	7
SAP	Hasso Plattner	330.000	220.000	50
BMW	Joachim Milberg	301.700	175.000	72
Daimler	Manfred Bischoff	291.300	293.600	-1
Fresenius SE	Gerd Krick	272.800	242.000	13
Bayer	Manfred Schneider	270.000	270.000	0
Beiersdorf	Reinhard Pöllath	260.500	227.500	15
Münchener Rück	Hans-Jürgen Schinzler	258.000	268.000	-4
Deutsche Bank	Clemens Börsig	252.000	281.700	-11
ThyssenKrupp	Gerhard Cromme	245.400	263.700	-7
Allianz	Gerhard Rupprecht	229.000	224.500	2
MAN	Ferdinand K. Piëch	228.400	118.000	94
Telekom	Ulrich Lehner	226.900	73.400	209
Commerzbank	Klaus-Peter Müller	215.000	239.000	-10
Metro	Jürgen Kluge	193.700	194.900	-1
Lufthansa	Jürgen Weber	188.500	75.000	151
Deutsche Börse	Manfred Gentz	172.000	205.300	-16
Deutsche Post	Wulf von Schimmelmann	165.500	82.100	102
Adidas	Igor Landau	160.000	138.871	15
Fresenius Medical Care	Gerd Krick	143.500	108.000	33
HeidelbergCement	Fritz-Jürgen Heckmann	139.000	-	-
K+S	Ralf Bethke	122.500	125.500	-2
Merck	Rolf Krebs	61.300	-	-
Infineon	Klaus Wucherer	56.800	50.000	14

Source: Towers Watson, figures for 2010 estimated, for 2009 taken from business reports. Where figures are missing, the amount is not disclosed in the business report, or not for the whole year.

Will 2011 be the year for takeovers?

According to a survey by consultancy Boston Consulting Group (BCG) and Asset Managers UBS, there will be several takeovers in the new year. The chief share strategist of Société Générale also predicts that 2011 will be a year for mergers and takeovers, share buybacks and dividend increases. In the course of the crisis firms had refrained from acquisitions and higher distributions, thus forming reserves. The cash reserves in firms in the Stoxx 600 alone have risen to \$691 billion US, says data service provider Bloomberg. That means in any case 16% more than at the start of the crisis in 2007. Firms are now looking for ways of making use of this available cash. The BCG survey of 180 CEOs of European listed companies shows that only 6% of bosses prefer share buybacks or dividend increases. A third of them are instead expecting acquisitions of other European companies, and half of them even predict two or more takeovers in their own branch. 16% of them are themselves planning to take over a firm with a turnover of more than €500 million. And the probability of a takeover rises in the case of groups with a stock-exchange value of more than €5 billion by 100%. Reducing debt is not an alternative for 80% of the managers. Since high cash reserves make a company attractive for a hostile takeover, the slogan for 2011 is going to be: eat or be eaten.

IR managers skeptical about Social Web

Listed companies are still hanging back when it comes to addressing investors through social media. This is the finding of the study "Innovative Instruments for Financial Communication" presented by the Deutsches Aktieninstitut and NetFederation. "For instance, to date only one in five IR managers uses the Twitter channel, or is planning to do so within the next six months", stated Rüdiger von Rosen, managing director of the Deutsches Aktieninstitut. For other social media like Facebook or an IR blog, the skepticism is still more marked. Companies are not yet convinced of the utility of these instruments, and additionally communication through social media is fairly expensive and time-consuming, and the necessary staff and financial resources for it are lacking, fear the firms. The study "Innovative Instrumente der Finanzkommunikation" can be viewed at **www.dai.de**.

BASF ahead on IR

The investor-relations division of chemicals giant BASF is doing good work. Even internationally the group has collected prizes for good IR. In November the British IR Society gave the Ludwigshafen group the prize for best use of the homepage to communicate company investment decisions and also for most effective use of online media in IR work. All round, the BASF homepage was named best presented in the "international" category, and the business report (print and online) the most efficient report. As well as the four British distinctions, BASF took several other awards in 2010 for its IR work.

Companies sought for CSR study

The chair of industrial and organizational sociology of Frankfurt University is looking, in a study, at how important the issue of sustainability and corporative social responsibility (CSR) is regarded as by globally operating German firms. The academics are finding out the differing expectations that companies, customers, investors and the public have of a firm's CSR. In doing so, employees of DAX and MDAX companies responsible for CSR are questioned on the topic in 20-minute interviews. The institute is looking for more participants. Contact: hattenhauer@soz.uni-frankfurt.de

K+S top for Say-on-Pay

For shareholders and investors, it is of great interest that the remuneration of their company's executives be transparent. The organization of shareholder associations in Europe, EuroShareholders, accordingly awards a prize each year for the most shareholder-friendly remuneration systems. The jury, made up of experts from shareholder associations from all over Europe, gave prizes to the best "Say-on-Pay-Systems" in 2010 too, and in Germany honoured K+S, BMW and Beiersdorf for their remuneration practice.

CAPITAL NEWS

Capital Measures in December

Deutsche Telekom has set aside €400 million for its first share-buyback programme in connection with its new distribution policy. The share buyback was completed on 3 December. Altogether, according to a statement, in the course of the programme decided by the board in July, 40,000,787 shares were bought on the exchange, corresponding to 0.9% of the registered capital, and withdrawn. This leads to a dividend of €0.70 per share, since the Bonn group wants to keep the total distribution stable in the medium term at around €3.4 billion annually.

GAGFAH has announced it wants to buy back its shares up to a total purchase price of €125 million. That corresponds to 9% of all shares issued. The



programme started on 8 December, stated the real estate group. The object of the repurchase is, according to company statements, to reduce the share capital of the Luxembourg-listed residential housing company. Before a buyback programme, Germany's biggest listed real-estate company ought to have thought about reducing commitments, write JP Morgan analysts.

Qatar Holding has acquired all 6,999,999 shares from a capital increase at **HOCHTIEF** at an issue price of €57.114 per share, making it the construction group's second biggest shareholder at 9.09%, after ACS. According to the Essen MDAX group, the capital increase diluted the shares held by ACS to somewhat over 27%. HOCHTIEF took in nearly 400 million Euros from the capital increase, which the group wants to use to expand into new markets. CEO Herbert Lütkestratkötter talked about a strategic partnership that was now to be consolidated.

United Internet is setting up a new sharebuyback programme. The internet provider wants to purchase up to 4 million shares (corresponding to 1.67% of registered capital) on the exchange, stated the company on 10 December. The basis is a resolution from this year's AGM, which once again gave authorization for the repurchase of a maximum of 10% of the registered capital. On the basis of the current share price of €11.60, United Internet would have to spend a good €46 million for that. From past share buyback programmes, the Internet group currently holds some 20 million of its own shares (corresponding to 8.33%).

YOUR FEEDBACK

 Have you any questions, criticisms or suggestions?
 We look forward to hearing from you: verlag@icgg.biz Do you wish to subscribe to the Newsletter? Please send a mail to : verlag@icgg.biz

Directors' Dealings in December

Company	Person	Function	Buy / Sell	Total value in Euro	Number of shares	Datum
adidas	Christian Tourres	AR	S	5.002.269	100.000	0708.12.2010
Axel Springer	Dr. Mathias Döpfner Moritz Döpfner Rudolf Knepper Dr. Andreas Wiele	VR-Chef VR VR	S B S S	8.588.830 83 5.687.370 5.687.017	73.140 1 48.432 48.429	13.12.2010 10.05.2010 13.12.2010 13.12.2010
BMW	Dr. Karl-Ludwig Kley	AR	S	83.087	1.320	17.12.2010
Daimler	Andreas Renschler Andreas Renschler	VR VR	S exercise of options	2.072.400 2.336.000	40.000 48.000	25.11.2010 2526.11.2010
	Bodo Uebber	VR	exercise of options	4.160.760	96.000	25.11.2010
	Bodo Uebber Dr. Thomas Weber Dr. Thomas Weber	VR VR VR	S S exercise of options	4.300.230 984.390 1.030.400	83.000 19.000 20.000	25.11.2010 25.11.2010 25.11.2010
	Dr. Dieter Zetsche Dr. Dieter Zetsche	VR-Chef VR-Chef	S exercise of options	11.968.110 12.880.000	231.000 250.000	25.11.2010 25.11.2010
Demag Cranes	Robert J. Koehler	AR	S	16.480	454	16.12.2010
Deutsche Euro- Shop	CMB Böge Vermögens- verwaltung		S	71.353	2.631	06.12.2010
	Manfred Zaß Olaf Borkers	AR-Chef VR	B B	1.423 69	58 3	2630.11.2010 26.11.2010
	Dr. Bernd Thiemann AROSA Vermögensver- waltung	AR	B B	138 12.210.171	6 530.877	26.11.2010 16.11.2010
	Annette Armbrust Thomas Armbrust Gabriele Cattarius-Arm- brust	AR	B B B	17.250 32.775 18.400	750 1.425 800	16.11.2010 16.11.2010 16.11.2010
	KG ARENA Vermögens- verwaltung Alexander Otto	AR	B	2.249.883 914.250	97.821 39.750	16.11.2010 16.11.2010
Deutsche Lufth- ansa	Dr. Roland Busch Dr. Roland Busch Dr. Roland Busch		B Closing S S Option	8.675 3.946 1.400	2.500 3.800 100	14.12.2010 1418.12.2010 10.12.2010
Deutsche Post	Roland Oetker	AR	В	251.040	20.000	08.12.2010
Deutsche Telekom	Reinhard Clemens Timotheus Höttges René Obermann Niek Jan van Damme	VR VR VR-Chef VR	B B B B	217.480 119.494 394.145 182.952	22.000 12.000 40.000 18.900	0613.12.2010 09.12.2010 16.12.2010 20.12.2010

>> **Directors**' Dealings

Company	Person	Function	Buy / Sell	Total value in Euro	Number of shares	Datum
Douglas	Dr. August Oetker Finanzierungs-und Beteiligung		В	254.686	6.405	1823.11.2010
Fraport	Karlheinz Weimar	AR-Chef	В	45.515	1.000	01.12.2010
Fresenius	Dr. Gerd Krick	AR-Chef	exercise of options	359.840	10.320	02.12.2010
Gerresheimer	CCC Investment GmbH		S	4.301.500	150.000	1922.11.2010
Hannover Rück	André Arrago	VR	S	391	600	1720.12.2010
HeidelbergCement	Württembergische Leinenindustrie		S	97.031	2.011	22.12.2010
Henkel	Christoph Henkel		S	4.204.420	110.000	19.11.2010
Infineon	Gerd Schmidt	AR	S	11.681	1.550	06.12.2010
Kontron	Nevin Hugh	AR	В	50.108	7.580	01.12.2010
KRONES	Norman Kronseder Volker Kronseder	AR VR-Chef	S B	4.700.000 7.060.809	100.000 151.877	08.12.2010 0610.12.2010
MorphoSys	Dr. Marlies Sproll	VR	S	1.274.933	72.000	1314.12.2010
MorphoSys	Dr. Marlies Sproll	VR	В	44.130	3.000	13.12.2010
MTU	Thomas Dautl Udo Stark Dr. Stefan Weingartner	AR VR	S S S	34.320 689.188 71.970	800 15.000 1.500	24.11.2010 26.1121.12.2010 03.12.2010
ProSieben	Andreas Bartl Thomas Ebeling	VR VR-Chef	S S	654.015 4.102.600	29.500 200.000	03.12.2010 19.11.2010
RHÖN-KLINIKUM	Dr. Brigitte Mohn	AR	В	72.992	4.667	25.11.2010
SGL CARBON	Robert J. Koehler	VR-Chef	S	550.117	20.000	19.11.2010
Siemens	Joe Kaeser	VR	S	369.520	4.000	17.12.2010
Singulus	Dr. Wolfhard Leichnitz	AR	В	37.913	10.000	23.12.2010
Wacker Chemie	Uwe Fritz	AR	S	8.330	62	17.12.2010

A: Exercised Options; O: Option; AR: Supervisory Board Member; VR: Executive Director; M: Manager;

YOUR FEEDBACK

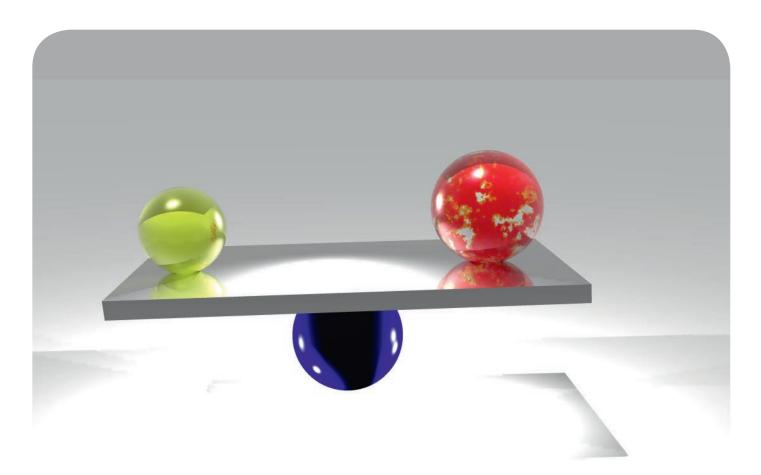
 Have you any questions, criticisms or suggestions?
 We look forward to hearing from you: verlag@icgg.biz Do you wish to subscribe to the Newsletter? Please send a mail to : verlag@icgg.biz

The Automation Experts for complex Web Applications



Automation and Standardization

- Development of Business Portals
- Automated Application- and System Management





Eschersheimer Landstr. 526 - 532 D-60433 Frankfurt Telefon: +49-69-40568-0 Fax: +49-69-40568-111 E-Mail: info@arago.de http://www.arago.de

INSIGHT Shareholder ID: December 2010

INSIGHT, in collaboration with AfU, the specialist in shareholder data and analyses, brings transparency to the shareholder structure of DAX, MDAX and TECDAX securities. For the 110 most-capitalized companies in the three most important stock-market indexes on the German capital market, each month the shareholding notifications statutorily required in Germany on crossing disclosure thresholds, up or down, are evaluated. At the same time, indications on holdings from over 16,000 public and special funds at home and abroad are followed.

Shares held by capital investment companies:

		Shares				Changes*	
	1.	Linde	26,78 %		1.	Linde	+ 1,03
	2.	Deutsche Börse	25,07 %		2.	MAN	+ 0,83
	3.	Infineon	24,31 %		3.	HeidelbergCement	+ 0,80
DAX	28.	METRO	7,45 %	DAX	28.	RWE	- 0,64
	29.	Beiersdorf	7,07 %		29.	Deutsche Post	- 0,83
	30.	Commerzbank	4,37 %		30.	Münchener Rück	- 1,09
	4	D'1('			1		4.10
-	1.	Bilfinger Berger	37,44 %		1.	Bilfinger Berger	+ 4,18
	2.	Rheinmetall	36,74 %		2.	HUGO BOSS	+ 3,30
	3.	Symrise	36,18 %	MDAX	3.	Wincor Nixdorf	+ 2,29
MDAX	48.	GAGFAH	4,32 %		48.	Rheinmetall	- 1,75
	49.	Brenntag	3,09 %		49.	Rhön-Klinikum	- 1,84
	50.	Kabel Deutschland	1,35 %		50.	HOCHTIEF	- 2,06
	4		44.04.0/		1	AA/	2.04
	1.	Pfeiffer Vacuum	44,81 %		1.	Wirecard	+ 3,84
	2.	Wirecard	37,83 %		2.	Kontron	+ 3,25
TECDAY	3.	Roth & Rau	37,59 %	TECDAY	3.	AIXTRON	+ 3,05
TECDAX	28.	JENOPTIK	7,11 %	TECDAX	28.	MorphoSys	- 0,52
	29.	Q-Cells	5,67 %		29.	STRATEC Biomedical	- 1,49
	30.	Conergy	1,90 %		30.	Phoenix Solar	- 2,38

* Changes from previous month, percent

Column (1) gives the company name. Column (2) shows how high a proportion of own shares each company holds. Columns (3) and (4) list the notifiable shareholders and their most recently declared holdings. Column (5) gives information on how heavily the capital investment companies making disclosures (i.e. the public and special funds) were involved altogether in each security according to their latest disclosures. Column (6) shows the percentage (of the holding) by which the holding of the capital investment company making the disclosure has increased or decreased. Columns (7) and (8) indicate the capital investment company most involved in the given security and its share.

INSIGHT Shareholder ID: DAX

				Investme	nt compani	es (KAGs) making discl	osures*
Companies	Own- shares	Notifiable shareholders	Share	Total	Change **	Biggest KAG	Share
adidas		BlackRock Capital Research and Ma- nagement The Bank of New York Mellon Euro Pacific Growth Fund Aufsichtsrat Vorstand	5,21 St 5,01 St 3,07 St 2,95 St 2,17 (2,23) St 1 St	18,29	-0,02	Commerz Derivati- ves Funds	1,60
Allianz	0,60 (St)	BlackRock AXA	5,32 St 2,96 St	19,27	-0,51	DWS Investment	1,50
BASF		BlackRock	5,35 St	17,29	-0,23	DWS Investment	0,93
Bayer		Capital Research and Ma- nagement BlackRock Capital World Growth and Income Fund	9,97 St 5,03 St 3,07 St	22,29	0,50	Capital Research and Management	3,66
BMW	0,56 (Vz)	AQTON SE Johanna Quandt Susanne Klatten Beteiligung AXA breit gestreut	17,44 St 16,7 St 12,55 St 2,95 St 99,44 Vz	13,60	-0,12	Fidelity Manage- ment & Research	2,00
Beiersdorf	9,99 (St)	maxingvest ag Capital Research and Ma- nagement	50,46 St 2,75 St	7,07	0,56	DWS Investment	0,72
Commerzbank	0,31 (St)	Bundesrepublik Deutschland Allianz SE Assicurazioni Generali	25 St 14,03 St 4,97 St	4,37	0,01	BlackRock Finan- cial Management	0,29
Daimler	0,14 (St)	International Petroleum Investment Kuwait Investment Authority BlackRock Capital Research and Ma- nagement Renault S. A.	9,09 St 5,33 St 3,9 St 3,1 St 3,1 St	14,88	0,07	Deka Investment	0,83
Deutsche Bank	0,06 (St)	BlackRock Société Générale Dr. Josef Ackermann Bank of America	4,99 St 1,67 St 0,06 St 0,01 St	10,83	-0,36	DWS Investment	0,81

	INSIG	iHT Shareholder I	D: DAX	Holdings	in per ce	ent		
	Own-			Investment companies (KAGs) making disclosures*				
Companies	shares	Notifiable shareholders	Share	Total	Change **	Biggest KAG	Share	
Deutsche Börse	4,66 (St)	BlackRock Sun Life Financial Franklin Mutual Advisers Fidelity Management & Research FIL Capital Research and Ma- nagement FMR LLC Fidelity Investment Trust	4,98 St 3,34 St 3,01 St 2,97 St 2,95 St 2,94 St 2,92 St 2,87 St	25,07	-0,58	Fidelity Manage- ment & Research	4,33	
Deutsche Lufthansa		BlackRock Janus Capital Management Deka International	4,22 St 3,29 St 2,55 St	22,79	0,74	Deka Investment	2,40	
Deutsche Post		KfW - Kreditanstalt für Wie- deraufbau BlackRock AXA	30,5 St 3,18 St 2,96 St	15,77	-0,83	Allianz Global Investors	1,06	
Deutsche Telekom		KfW - Kreditanstalt für Wie- deraufbau Bundesanstalt für Post und Deutsche Telekom Blackstone Private Equity Funds BlackRock	16,87 St 14,83 St 4,4 St 3,34 St	11,57	-0,46	DWS Investment	1,39	
E.ON	4,77 (St)	Staat Norwegen BlackRock	5,91 St 4,87 St	16,78	-0,12	DWS Investment	1,49	







Anti-Trust and Distribution Law





Private Equity







ARQIS

rket Law and





expertise redefined

Düsseldorf • Munich • Tokyo • www.arqis.com

				Investment companies (KAGs) making disclosures*				
Companies	Own- shares	Notifiable shareholders	Share	Total	Change	Biggest KAG	Share	
FMC		Fresenius SE Thornburg Investment Ma- nagement BlackRock	35,8 St 3,76 St 3,58 St	17,26	0,14	Fidelity Manage- ment & Research	1,85	
Fresenius		Else Kröner-Fresenius Stiftung Allianz Lebensversicherung FMR LLC Artio Global Investors	58,11 St 9,39 St 3,46 St 3 St	22,63	0,52	Union Investment Privatfond	2,17	
HeidelbergCement		Ludwig Merckle BlackRock FMR LLC Arnhold and S. Bleichroeder Holdings Fidelity Management & Research Norges Bank (norwegische Zentralbank) FIL Hanfwerke Oberachern AG	25,11 St 5,48 St 4,86 St 3,12 St 3,1 St 2,93 (3,09) St 2,82 St 0,28 St	10,93	0,80	Fidelity Manage- ment & Research	2,36	
Henkel	2,55 (Vz)	Familie Henkel Silchester International Investors	53,11 (53,21) St 2,99 St	16,06	-0,28	Commerz Derivati- ves Funds	2,30	
Infineon		Dodge & Cox BlackRock Odey Asset Management LLP Capital Research and Ma- nagement	9,82 St 5,11 St 3,05 (2,92) St 3,02 St	24,31	0,37	Dodge & Cox	9,64	
K+S	0,10 (St)	Meritus Trust BASF SE BlackRock NEW AXA	14,86 St 10,3 St 3,63 St 3,06 St	10,71	0,02	DWS Investment	1,17	
Linde		Sun Life Financial Capital Research and Ma- nagement Allianz SE BlackRock Banco Santander SA	5,12 St 4,94 St 4,39 St 3,23 St 2,34 St	26,78	1,03	Capital Research and Management	3,84	
MAN		Volkswagen AG BlackRock	29,9 St 4,15 St	16,53	0,83	Deka Investment	1,00	
Merck		Capital Research and Ma- nagement Sun Life Financial BlackRock Barclays plc	9,79 St 9,56 St 8,86 St 5,6 St	20,70	-0,07	Capital Research and Management	4,94	

	INSIG	iHT Shareholder I	D: DAX	Holdings	in per ce	ent	
	Own-			Investmen	t compani	es (KAGs) making discl	osures*
Companies	shares	Notifiable shareholders	Share	Total	Change **	Biggest KAG	Share
Merck		Templeton Global Advisors Deutsche Bank AG FIL Capital World Growth and Income Fund	5,06 St 4,48 St 4,48 St 3,04 St	20,70	-0,07	Capital Research and Management	4,94
METRO		Stimmrechtsbündelung Haniel/Schmidt-Ruthenbeck Gesellschafterstamm Beis- heim	50,01 St 9,97 (10,09) St	7,45	0,05	Deka Investment	1,04
Münchener Rück	3,02 (St)	Warren E. Buffett BlackRock	10,24 St 6,15 St	21,24	-1,09	Allianz Global Investors	1,14
RWE	5,51 (St)	RW Energie-Beteiligung Privataktionäre BlackRock Belegschaftsaktionäre	16,09 St 14 St 3,69 St 1 St	13,42	-0,64	DWS Investment	1,34
SAP	3,04 (St)	Prof. Hasso Plattner Dr. Dietmar Hopp Dr. Klaus Tschira Deutsche Bank Trust Americas BlackRock Capital Research and Ma- nagement	9,99 (10,37) St 9,2 St 9 St 7,35 St 3,59 St	13,26	0,64	Allianz Global Investors	0,95
Siemens	4,85 (4,98) St	Siemens (Familie) BlackRock Vorstand Aufsichtsrat	6,00 (5,20) St 3,92 St 0,03 (0,05) St 0,01 (0,00) St	15,31	0,01	Union Investment Privatfond	0,92
ThyssenKrupp	9,74 (9,92) St	Alfried Krupp von Bohlen und Halbach-Stiftung BlackRock Norges Bank (norwegische Zentralbank)	25,33 St 3,01 St 2,98 St	8,79	-0,41	Deka Investment	0,64
Volkswagen		Porsche Land Niedersachsen State of Qatar	53,13 St 20,01 St 17 St	8,51	0,34	DWS Investment	1,25

*Share in each case in relation to index-relevant share type **Change from previous month, percent

St: ordinary shares, Vz: preference shares

The AfU company information agency lists over 18,000 funds and investment companies making disclosures.

The position shown is taken from recently published annual and quarterly reports.

INSIGHT Shareholder ID: MDAX

	INSIG	INSIGHT Shareholder ID: MDAX Holdings in per cent								
	Own-			Investme	nt companie	es (KAGs) making discl	osures*			
Companies	shares	Notifiable shareholders	Share	Total	Change **	Biggest KAG	Share			
Aareal Bank		Bayerische Beamten Lebens- versicherung Schweizerische Leben und Renten Versorgungsanstalt des Bun- des und der Länder Bankhaus Lampe Deutscher Ring Gruppe DWS Investment Condor Lebensversicherung-AG	8,94 St 8,94 St 6,68 St 6,06 St 5,25 St 4,98 St 1,36 St	25,60	0,00	Union Investment Privatfond	2,50			
Aurubis		Salzgitter AG BlackRock Dimensional Fund Advisors LP Vorstand Aufsichtsrat	25,26 St 3,16 St 3,01 St 0,03 St 0,01 (0,02) St	17,41	-1,05	DFA Investment Dimensions Group	2,92			
Axel Springer	0,66 (St)	Axel Springer Gesellschaft für Publizistik Dr. Friede Springer Michael Lewis Dr. Mathias Döpfner Dr. Giuseppe Vita Oliver Heine	51,55 St 7 St 3,62 St 0,91 (1,13) St 0,03 St 0,01 St	5,88	0,22	DWS Investment	2,57			
BayWa		Bayerische Raiffeisen-Betei- ligung Raiffeisen Agrar Invest SKAGEN AS	35,37 St 25,02 St 2,45 (3,18) St	6,47	-0,05	SKAGEN Fondene	4,20			
Bilfinger Berger	4,09 (St)	BlackRock DJE Investment Invesco Allianz Global Investors The Bank of New York Mellon	5,04 St 5,03 (4,93) St 4,98 St 3,78 St 2,78 St	37,44	4,18	DJE Investment	3,49			
Brenntag		Brachem Acquisition S.C.A. Paulson	49,61 St 3,05 St	3,09	0,64	DWS Investment	1,19			

	INSIG	HT Shareholder ID	: MDA)	K Holding	js in per	cent			
	Own-			Investmer	Investment companies (KAGs) making disclosures*				
Companies	shares	Notifiable shareholders	Share	Total	Change **	Biggest KAG	Share		
Celesio		Franz Haniel & Cie. BlackRock AXA	54,6 St 2,94 St 2,76 St	8,14	-0,60	AllianceBernstein	0,77		
Continental		Schaeffler B. Metzler seel. Sohn Holding AG M.M. Warburg & CO	42,17 St 16,48 St 16,48 St	6,76	0,63	DWS Investment	1,51		
Demag Cranes		Cevian Capital II Master Fund LP Allianz Global Investors Centaurus Capital LP Gregg Hymowitz Mark Fife Financière de l'Echiquier	10,07 St 4,33 St 3,37 St 3,13 St 3,13 St 3,12 St	27,35	0,78	COMINVEST	3,31		
Deutsche EuroShop		Familie Otto AROSA Vermögensverwaltung BlackRock Attfund Ltd. Charlie-Fox' Beteiligungs G.m.b.H. Karoo Investment Fund S.C.A. SICAV-SIF NEW Commerzbank AG Vorstand	15,70 (17,30) St 8,23 (9,25) St 3,29 St 2,89 St 2,58 (2,90) St 2,57 (2,89) St 0,04 St 0,04 (0,05) St	11,68	0,37	Allianz Dresdner Asset Manage- ment	1,20		



For further information www.ncf.de

	INSIGHT Shareholder ID: MDAX Holdings in per cent								
	0.00			Investment companies (KAGs) making disclosures*					
Companies	Own- shares	Notifiable shareholders	Share	Total	Change **	Biggest KAG	Share		
Deutsche Wohnen		Oaktree Capital Group Hol- dings GP Asset Value Investors Deutsche Asset Management Ruffer LLP Cohen & Steers First Eagle Overseas Fund Sun Life Financial Ärzteversorgung Westfalen- Lippe	11,35 St 9,99 St 5,75 St 5,61 (3,97) St 5,24 St 5,24 St 5,03 St 3,33 St	20,53	1,22	First Eagle Funds	7,96		
DOUGLAS		Dr. August Oetker Finanzie- rungs- und Beteiligung Dr. Jörn Kreke Erwin Müller Deutsche Bank AG Governance for Owners LLP NEW BlackRock Sparinvest Holding A/S Rabobank Deka International	25,81 St 12,14 (12,16) St 6,35 (5,06) St 4,97 St 3,80 (3,81) St 3 St 2,89 (4,98) St 2,17 (2,75) St 0,5 St	15,51	0,49	Deka Investment	2,79		
ElringKlinger		Familien Lechler FIL Deutsche Bank AG	52,004 St 2,98 St 0,12 St	14,86	-1,14	Fidelity Invest- ments Lux	2,09		
EADS	0,64 (St)	SOGEADE Daimler AG Investorenkonsortium Sociedad Estatal de Participa- ciones Industriales Vneshtorgbank - Bank for Foreign Trade Dubai International Capital (DIC) Mitarbeiter	22,46 St 14,96 St 7,5 St 5,48 St 5,03 St 3,12 St 0,52 St	5,03	0,00	M&G	1,13		
Fielmann		Prof. Dr. h.c. Günther Fielmann Fielmann INTER-OPTIK Fielmann Familienstiftung Marc Fielmann	36,8 St 15,12 St 11,36 St 7,73 St	9,41	-0,65	Union Investment Privatfond	1,03		

	INSIG	HT Shareholder ID	: MDA)	K Holding	gs in per	cent		
Companies	Own- shares			Investment companies (KAGs) making disclosures*				
		Notifiable shareholders	Share	Total	Change **	Biggest KAG	Share	
Fraport		Land Hessen Stadtwerke Frankfurt a.M. Holding Artio Global Investors Deutsche Lufthansa AG Taube Hodson Stonex Partners LLP	31,52 St 20,13 St 10,33 St 9,92 St 3,59 St	13,26	-0,17	Artio Global Ma- nagement LLC	5,85	
FUCHS PETROLUB		Familie Fuchs DWS Investment Mawer Investment Manage- ment Ltd. SMALLCAP World Fund Capital Research and Ma- nagement	51,7 St 5,2 St 3,02 St 3,01 St 3 St	11,88	1,28	Allianz Global Investors	1,99	
GAGFAH		Fortress Investment Group LLC	60,09 St	4,32	-0,24	Capital Research and Management	0,85	
GEA Group		BlackRock Kuwait Investment Office AMUNDI Allianz Global Investors Alecta pensionsförsäkring, ömsesidigt Fidelity Management & Research FMR LLC	9,99 St 8,3 St 4,96 St 3,59 St 3,1 St 2,99 St 2,99 St	30,72	-0,25	Fidelity Manage- ment & Research	5,77	
Gerresheimer		Edward A. Gilhuly Eton Park Master Fund Ltd. Clifton S. Robbins Tremblant Holdings LLC Governance for Owners LLP WS Management LLLP BlackRock Allianz Global Investors	9,67 St 5,17 St 5,02 St 4,98 St 3,16 St 3,11 St 3,01 St 2,99 St	30,09	-0,90	COMINVEST ASSET Management	2,64	
GILDEMEISTER		Mori Seiki Co., Ltd.	5 St	12,22	-0,98	COMINVEST ASSET Management	1,86	
Hamburger Hafen		Freie und Hansestadt Ham- burg	69,65 St	5,86	0,02	COMINVEST ASSET Management	0,57	
Hannover Rück		Talanx AG	50,22 St	13,26	-0,52	SKAGEN Fondene	1,80	

reholder ID	: MDA)	K Holding	s in per	cent		
		Investment companies (KAGs) making disclosures*				
Notifiable shareholders	Share	Total	Change **	Biggest KAG	Share	
esearch and Ma- t P World Fund Bank AG bank AG Schreier Köhler be li Brandt r Brandt Plenz tensen eßling	12 St 5,02 St 4,22 St 3,14 St 3,13 St 0,35 St 0,04 St 0,005 St 0,003 St 0,003 St 0,003 St 0,001 St 0,001 St 0,001 St 0,001 St	6,72	-0,02	SEB Invest	1,90	
vicios tar Holdings LLC tern Asset Manage-	27,25 (29,98) St 9,09 St 4,84 (5,19) St 3,00 (3,01) St 2,9 St 2,72 (3,01) St	16,20	-2,06	Fidelity Invest- ments Lux	1,25	
ick S.r.I. ick S.r.I.	88,02 St 55,28 Vz	17,76	3,30	Fidelity Investment Funds (UK)	5,26	
nobilien-Verwaltung ding AG n Capital Partners Investment Gesell- rnationale	20,75 St 14,39 St 5,02 St 5 St 3,31 St 3,15 St	13,87	0,08	Universal-Invest- ment	1,88	
ding rges Bank (nor- e Zentralbank)	43,7 St 5,16 St 5,08 (3,27) St 3,07 St	1,35	0,55	Fidelity Manage- ment & Research	0,42	
	ding r ges Bank (nor-	rnationale 3,15 St ding 43,7 St 5,16 St 5,08 (3,27) St 3,07 St	rnationale 3,15 St ding 43,7 St 5,16 St 5,16 St 5,08 (3,27) St 3,07 St e Zentralbank)	rnationale 3,15 St 0,55 ding 43,7 St 1,35 0,55 5,16 St 5,08 (3,27) St 3,07 St 4,07 St 2,07 St 3,07 St 4,07 St 3,07 St 4,07 St 4,07 St 5,08 St 2,07 St 3,07 St 4,07 St 3,07 St 4,07 St	rnationale3,15 Stding c43,7 St 5,16 St 5,08 (3,27) St1,350,55Fidelity Manage- ment & Researchrges Bank (nor- e Zentralbank)3,07 St3,07 StStSt	

	INSIG	INSIGHT Shareholder ID: MDAX Holdings in per cent								
	0			Investment companies (KAGs) making disclosures*						
Companies	Own- shares	Notifiable shareholders	Share	Total	Change **	Biggest KAG	Share			
Klöckner & Co		Norges Bank (norwegische Zentralbank) BlackRock Franklin Mutual Advisers	5,15 St 2,78 St 2,66 St	20,73	-0,19	COMINVEST ASSET Management	1,62			
KRONES	4,51 (St)	Familie Kronseder Tweedy, Browne LLC Schadeberg GbR ODDO ET CIE	54,36 (54,20) St 5,19 St 3,28 St 3,27 St	11,34	-0,30	COMINVEST ASSET Management	1,27			
LANXESS	0,19 (St)	Dodge & Cox Teachers Advisors Greenlight- Gruppe Vorstand und Aufsichtsrat JPMorgan Chase	9,93 St 3,11 St 2,9 St 0,37 St 0,02 St	33,59	1,34	Dodge & Cox	10,66			
LEONI		NÜRNBERGER Beteiligung Johann Erich Wilms BlackRock	3,07 St 3,03 St 3,01 St	22,39	1,06	DWS Investment	2,21			
MTU	5,92 (St)	Capital Research and Ma- nagement BlackRock Barclays Global Investors UK Holdings Gryphon Investment Counsel Ameriprise Financial	10,22 St 4,99 St 3,06 St 3,02 St 3,01 St	19,62	-0,65	Universal-Invest- ment	0,94			
Praktiker		Eric M. Mindich Odey Asset Management LLP Allianz Global Investors Mackenzie Financial UBS AG	8,39 St 5,56 (4,72) St 2,96 St 2,29 (5,09) St 1,88 St	20,97	-0,58	COMINVEST	2,22			
ProSieben	5,51 (Vz)	Lavena Holding 5 Telegraaf Media International B.V. Lavena Holding 4 KKR/Permira	88 St 12 St 25,3 Vz	14,96	-0,65	Fidelity Manage- ment & Research	4,56			
PUMA		SAPARDIS Bear Stearns International BlackRock Invesco	69,36 St 3,38 St 3,01 St 2,92 St	7,48	-0,14	Invesco Aim Capi- tal Management	1,40			
RATIONAL		Siegfried Meister Walter Kurtz Royce & Associates	62,88 St 7,81 St 3,05 St	9,47	-0,32	Allianz Global Investors	1,35			

	INSIG	INSIGHT Shareholder ID: MDAX Holdings in per cent								
	Own- shares		Share	Investment companies (KAGs) making disclosures*						
Companies		Notifiable shareholders		Total	Change **	Biggest KAG	Share			
Rheinmetall	3,50 (St)	FMR LLC Harris Associates L.P. DWS Investment Allianz Global Investors Schroders plc Vorstand und Aufsichtsrat	6,6 St 4,91 St 3,16 St 3,01 St 2,65 St 1,1 St	36,74	-1,75	Allianz Global Investors	3,09			
Rhön-Klinikum		Familie Münch Alecta pensionsförsäkring, ömsesidigt Franklin Mutual Advisers Sun Life Financial NEW BlackRock Templeton Investment Coun- sel LLC Ameriprise Financial	12,45 St 9,94 St 5,07 St 3,07 St 3,03 St 3 St 2,89 St	19,51	-1,84	Columbia Wanger Asset Manage- ment	1,64			
Salzgitter	10,00 (St)	Land Niedersachsen BlackRock	26,5 St 4,13 St	10,04	-0,53	Capital Research and Management	0,85			
SGL CARBON		Susanne Klatten Voith AG Landesbank Baden-Württem- berg NEW AMUNDI	22,25 St 5,12 St 4,43 St 0,04 St	12,86	-0,37	DWS Investment	1,16			
Sky Deutschland		News/RupertMurdoch Odey Asset Management LLP Taube Hodson Stonex Partners LLP BlackRock Ameriprise Financial Dr. Stefan Jentzsch Mark Andrew Williams	49,9 St 11,26 St 4,92 St 2,77 St 2,14 St 0,02 St 0,01 St	6,13	-0,50	Classic Fund Ma- nagement AG	1,98			
STADA	0,18 (St)	Morgan Stanley International plc SKAGEN AS York Capital Management Global Advisors.	3,18 St 3,01 St 2,84 St	23,11	-0,19	SKAGEN Fondene	4,03			
Südzucker		Süddeutsche Zuckerrübenver- wertungs-eG Zucker Invest BlackRock	55 St 10 St 2,96 St	6,04	-0,32	DFA Investment Dimensions Group	0,60			
Symrise		JPMorgan Asset Management (Taiwan) Fidelity Management & Research	2,87 St 2,82 St	36,18	1,75	M&G	5,23			
		Capital Research and Ma- nagement	2,38 St							

	INSIG	HT Shareholder ID	: MDA)	K Holding	gs in per	cent		
	Own- shares			Investment companies (KAGs) making disclosures*				
Companies		Notifiable shareholders	Share	Total	Change **	Biggest KAG	Share	
Symrise		FMR LLC JPMorgan Asset Management (Taiwan) Fidelity Management & Research Capital Research and Ma- nagement	2,9 St 2,87 St 2,82 St 2,38 St	36,18	1,75	M&G	5,23	
Tognum		Daimler AG Vorstand und Aufsichtsrat ING Groep N.V. Arnhold and S. Bleichroeder Holdings BlackRock	25 St 5,8 St 5,02 St 3,08 St 3,01 St	16,91	-1,42	First Eagle Funds	2,13	
TUI		S-Group Travel Holding Monteray Enterprises Ltd. Familie Riu Inversiones Cotizadas del Mediterráneo, S.L. Caisse de Dépôt et de Gestion BlackRock Aufsichtsrat	15,03 St 15,01 St 5,10 (5,08) St 5 St 4,99 (5,00) St 4,97 St 0,8 St	10,93	0,03	Deka Investment	1,51	
Vossloh	9,98 (St)	Familiengemeinschaft Vossloh GbR Generation Investment Ma- nagement LLP	31 St 2,91 (5,02) St	18,37	0,53	Columbia Wanger Asset Manage- ment	1,96	
WACKER CHEMIE	4,75 (St)	Wacker Familiengesellschaft Blue Elephant Holding	63,38 St 10,86 St	11,69	0,27	BlackRock Invest- ment Management (UK)	1,50	
Wincor Nixdorf	5,18 (5,08) St	AMUNDI NEW William Blair & Governance for Owners LLP DWS Investment ODDO ET CIE BlackRock Schroders plc Capital Research and Ma- nagement Ameriprise Financial	3,42 St 3,3 St 3,06 St 3,04 St 3,04 St 3,01 St 2,95 St 2,77 St 2,6 St	28,37	2,29	DWS Investment	3,98	

*Share in each case in relation to index-relevant share type

**Change from previous month, percent

St: ordinary shares, Vz: preference shares The AfU company information agency lists over 18,000 funds and investment companies making disclosures.

The position shown is taken from recently published annual and quarterly reports.

INSIGHT Shareholder ID: TECDAX30

	0.00	Notifiable shareholders		Investment companies (KAGs) making disclosures*				
Companies	Own- shares		Share	Total	Change **	Biggest KAG	Share	
ADVA		Egora Gruppe DWS Investment UBS AG DnB NOR Kapitalforvaltning AS Juniper Networks Eric Protiva Brian L. Protiva Prof. Albert J. Rädler Anthony T. Maher	18,76 St 5,71 St 3,01 St 2,82 St 1,17 St 0,69 St 0,64 St 0,33 St 0,01 St	21,11	2,87	DWS Investment	8,90	
AIXTRON		Camma DWS Investment Jupiter Asset Management Baillie Gifford Ameriprise Financial Norges Bank (norwegische Zentralbank) UBS AG Capital Group International BlackRock Standard Life Investments Ltd.	7,83 St 3,32 St 3,19 St 3,14 St 3,06 St 3,03 St 2,94 St 2,87 St 2,8 St 2,65 St	30,90	3,05	Fidelity Manage- ment & Research	5,00	
BB BIOTECH	10,05 (St)	Deutsche Bank AG	4,98 St	10,05	-0,09	Newton Fund Managers Ltd.	1,96	
Bechtle		Karin Schick-Krief BWK 2. Vermögensverwaltung NEW DWS Investment Dr. Jürgen Schäfer Klaus Winkler Sonja Glaser-Reuss Uli Drautz	34,33 St 18,65 St 3,05 St 0,02 St 0,01 St 0,01 St 0,01 St	12,68	-0,17	Loys	2,59	
Carl Zeiss Meditec		Carl Zeiss AG	65,05 St	10,28	-0,09	Oppenheimer- Funds	2,46	
centrotherm		TCH Deka Investment FMR LLC Autenrieth Beteiligung Vorstand und Aufsichtsrat	50 St 3,04 St 3,02 (2,97) St 2,65 St 0,57 St	17,02	0,02	Fidelity Manage- ment & Research	4,00	

I	NSIGHT	Shareholder ID: 1	ECDAX	(30 Hold	dings in p	er cent	
	Own-			Investmer	it companio	es (KAGs) making discl	osures*
Companies	shares	Notifiable shareholders	Share	Total	Change **	Biggest KAG	Share
Conergy		Commerzbank AG Athos Service Dieter Ammer	29,08 St 14,95 St 3,79 St	1,90	0,00	Claymore Ex- change	0,85
Dialog Semiconduc- tor	0,73 (St)	Dialog Semiconductor Plc Employee Benefit Trust NEW Robert Citrone Deutsche Bank AG JPMorgan Asset Management Holdings Inc Bank of New York Mellon X-FAB Semiconductor Foundries AG Allianz Global Investors Citibank N.A. Board of Directors	7,27 St 5,6 St 4,99 St 4,86 St 4,31 St 3,29 St 3,13 St 2,89 St 1,9 St	18,94	0,84	Union Investment Privatfond	1,84
Drillisch		Marc Brucherseifer FIL JPMorgan Asset Management (Taiwan) Paschalis Choulidis Vlasios Choulidis Farringdon Capital Manage- ment SA (FCML) Johann Weindl Dr. Hartmut Schenk	7,35 St 5,55 St 4,01 St 3,67 St 3,46 St 2,98 St 0,01 St 0,01 St	25,12	0,97	Fidelity Invest- ments Lux	5,32

business needs advice

Labour Law BilMoG Corporate Governance Business Law Litigation Accountancy Due Diligence Risk Management



Betriebs Berater

Free sample:

Phone: +49 (0)69-7595-2788 – Fax +49 (0)69-7595-2760 kundenservice@betriebs-berater.de

ISSUE 01/2011 **37**

Besser

Beraten

	INSIGHT	Shareholder ID:	TECDA	(30 Hol	dings in p	per cent	
	0			Investment companies (KAGs) making disclosures*			
Companies	Own- shares	Notifiable shareholders	Share	Total	Change **	Biggest KAG	Share
Drägerwerk		Dräger-Stiftung München/ Lübeck DWS Investment Allianz Global Investors Dr. Christian Dräger	68,36 St 3,3 St 3,09 St 2,11 St	22,00	0,49	Nordea Lux	5,91
EVOTEC		Roland Oetker TVM V Life Science Venture LBBW Asset Management Dr. Werner Lanthaler Dr. Corey Goodman Geratherm Medical AG Mary C. Tanner Dr. Mario Polywka Dr. Hubert Birner Dr. Peter Fellner Dr. Flemming Ornskov	13,5 St 10,5 St 3,01 St 0,47 St 0,39 St 0,12 St 0,05 St 0,05 St 0,02 St 0,01 St 0,004 St	7,53	0,00	LBBW Asset Ma- nagement	1,32
freenet		Drillisch AG Ralph Dommermuth DWS Investment Janus Capital Management Classic Fund Management Scherzer AG	12,14 St 4,98 St 4,84 St 3,09 St 3,01 St 0,5 St	35,57	1,64	DWS Investment	7,41
JENOPTIK		ECE Industriebeteiligungen VARIS Vermögensverwaltung Templeton Investment Coun- sel LLC	25,02 St 5,33 St 3,11 St	7,11	0,17	DFA Investment Dimensions Group	1,58
Kontron	0,20 (St)	Warburg Pincus FMR LLC Virmont S.a.r.l. Allianz Global Investors Ulrich Gehrmann Nevin Hugh DiplIng. Helmut Krings Thomas Sparrvik Dr. Martin Zurek David Malmberg Dieter Gauglitz	8,79 St 6,3 St 3,17 St 2,96 St 0,48 St 0,33 (0,32) St 0,07 St 0,04 St 0,02 St 0,02 St 0,005 St	35,85	3,25	Fidelity Manage- ment & Research	11,10
Manz Automation		Dieter Manz FMR LLC Ulrike Manz Otto Angerhofer	44,49 St 4,95 (5,04) St 4,7 St 3,35 St	22,67	0,26	Deka Investment	4,55

	INSIGHT	Shareholder ID: 1	ECDAX	(30 Hold	dings in p	oer cent	
	Own-			Investmer	t compani	es (KAGs) making discl	osures*
Companies	shares	Notifiable shareholders	Share	Total	Change **	Biggest KAG	Share
MorphoSys	0,35 (St)	Novartis AG AstraZeneca PLC Massachusetts Mutual Life Insurance Dr. Simon Elton Moroney Vorstand und Aufsichtsrat	7 St 5 St 4,56 St 1,36 St 0,08 St	22,12	-0,52	Oppenheimer- Funds	4,38
Nordex		Skion/momentum capital/ Klatten NEW Norges Bank (nor- wegische Zentralbank) CJ Holding ApS Thomas Richterich	24,99 (24,69) St 3,21 St 0,55 (2,05) St 0,13 St	9,18	0,89	BlackRock Invest- ment Management (UK)	1,21
Pfeiffer Vacuum		Arnhold and S. Bleichroeder Holdings Legg Mason & Co (UK) Ltd. NEW Allianz Global Inves- tors Hakuto - Handelsvertretung Capital Research and Ma- nagement Franklin Templeton Instituti- onal Commerzbank AG	14,95 (19,37) St 5,02 St 3,49 St 3,48 St 2,94 St 2,87 (3,00) St 0,08 St	44,81	0,71	First Eagle Funds	21,34
Phoenix Solar		Allianz Global Investors Dr. Andreas Hänel	4,93 St 3,39 St	23,77	-2,38	DWS Investment	5,63



	INSIGHT	Shareholder ID: 1	ECDA	(30 Hol	dings in p	per cent	
				Investment companies (KAGs) making disclosu			losures*
Companies	Own- shares	Notifiable shareholders	Share	Total	Change **	Biggest KAG	Share
Phoenix Solar		Deutsche Asset Management BlackRock DWS Investment Manfred Bächler Dr. Murray Cameron Ulrich Fröhner Commerzbank AG Prof. Dr. Klaus Höfle	3,11 St 2,88 St 2,76 St 1,93 St 1,04 St 0,28 St 0,03 St 0,02 St	23,77	-2,38	DWS Investment	5,63
Q-Cells		Good Energies (Solar Invest- ments) S.à r.l. Taube Hodson Stonex Partners LLP Baillie Gifford The Goldman Sachs Group DWS Investment Citigroup Good Energies (Solar Invest- ments) S.à r.l.	13,55 St 5,07 St 4,93 St 2,88 St 2,44 St 0,28 (5,25) St 100 Vz	5,67	0,15	Fidelity Manage- ment & Research	0,73
QIAGEN		FMR LLC FIL Dr. Metin Colpan Prof. Detlev H. Riesner Peer M. Schatz	5,17 St 4,41 St 1,96 St 0,75 St 0,67 St	30,86	0,77	Fidelity Manage- ment & Research	7,08
QSC		Baker Capital Partners (An- guilla) Gerd Eickers Dr. Bernd Schlobohm Herbert Brenke Jürgen Hermann David Ruberg John C. Baker	24,54 St 10,13 St 10,09 St 0,14 St 0,11 St 0,01 St 0,01 St	8,39	2,38	J O Hambro Capi- tal Management	2,13
Roth & Rau		OTB Group B.V. BlackRock FMR LLC Dr. Dietmar Roth Dr. Bernd Rau Swisscanto Fondsleitung AG CMI Asset Management (Lux) AVIVA plc Norges Bank (norwegische Zentralbank) Prof. Dr. Silvia Roth	6,34 St 5,7 St 4,99 St 4,9 St 4,65 St 3,73 St 2,94 (3,06) St 2,69 St 2,53 St 1,8 St	37,59	1,30	Fidelity Manage- ment & Research	7,21
SINGULUS		Stangl Beteiligungs-GmbH DWS Investment VVG Familie Roland Lacher Markus Ehret	2,98 St 2,84 St 1,59 St 0,05 St	13,25	1,53	DWS Investment	3,41

I	NSIGHT	Shareholder ID: 1	TECDAX	(30 Hold	dings in p	er cent	
	0wn-		Investment companies (KAGs) making disclosures*				
Companies	shares	Notifiable shareholders	Share	Total	Change **	Biggest KAG	Share
SINGULUS		Günter Bachmann Dr. Wolfhard Leichnitz Dr. Anton Pawlakowitsch Dr. Stefan Rinck	0,04 St 0,03 St 0,02 St 0,02 St	13,25	1,53	DWS Investment	3,41
SMA Solar		Lars Cramer Peter Drews Rainer Wettlaufer Günther Cramer Prof. Dr. Werner Kleinkauf BlackRock Pierre-Pascal Urbon	25,2 St 12,81 St 12,81 St 12,79 St 9,25 St 3,00 (3,03) St 0,5 St	10,98	0,13	BlackRock Invest- ment Management (UK)	1,94
Software		Software AG Stiftung Deka Investment Alken Fund SICAV Deka International Allianz Global Investors FIL	29 St 6,17 St 4,8 St 4,39 St 2,97 St 2,8 St	17,30	-0,39	Deka Investment	4,43
SolarWorld	3,19 (St)	Frank H. Asbeck DWS Investment NEW UBS AG BlackRock	25 St 5,31 St 3,27 St 2,11 St	18,33	0,23	DWS Investment	6,08
STRATEC Biomedical	0,25 (St)	Familie Hermann Leistner Threadneedle Asset Manage- ment Ltd. FIL	42,92 St 5,55 St 4,44 St	24,24	-1,49	Threadneedle In- vestment Services Ltd.	5,52
United Internet	8,33 (6,33) St	Ralph Dommermuth Deutsche Bank AG Allianz Global Investors Michael Scheeren Norbert Lang	38,33 St 4,86 St 3,03 St 0,28 St 0,14 St	16,31	-0,25	DWS Investment	3,70
Wirecard		MB Beteiligung Jupiter Asset Management Alken Fund SICAV Artisan Partners Partnership WA Holdings Columbia Wanger Asset Ma- nagment LLC Ameriprise Financial T. Rowe Price International International Value Advisers	7,6 St 6,26 St 5 St 4,97 St 3,1 St 3,08 St 3,04 St 2,97 St 2,88 St	37,83	3,84	Alken Asset Ma- nagement	6,98

*Share in each case in relation to index-relevant share type

**Change from previous month, percent

St: ordinary shares, Vz: preference shares

The AfU company information agency lists over 18,000 funds and investment companies making disclosures.

The position shown is taken from recently published annual and quarterly reports.

Investors Information

DAX

adidas AG, John-Paul O'Meara, investor.relations@adidas-Group.com; Allianz SE, Oliver Schmidt, investor.relations@alianz.com; BASF SE, Magdalena Moll, investorrelations@basf.com; Bayer AG, Dr. Alexander Rosar, alexander.rosar@bayer-ag.de; Bayerische Motoren Werke AG, Torsten Schüssler, torsten.schuessler@bmw.de; Beiersdorf AG, Dr. Jens Geissler, Investor.Relations@Beiersdorf.com; Commerzbank AG, Jürgen Ackermann, ir@commerzbank.com; Daimler AG, Dr. Michael Mühlbayer, ir.dai@daimler.com; Deutsche Bank AG, Wolfgang Schnorr, db.ir@db.com; Deutsche Börse AG, Frank Herkenhoff, ir@deutsche-boerse.com; Deutsche Lufthansa AG, Frank Hülsmann, investor.relations@dlh.de; Deutsche Post AG, Martin Ziegenbalg, ir@deutschepost.de; Deutsche Telekom AG, Philipp Schindera, investor.relations@telekom.de; E.ON AG, Sascha Bibert, investorrelations@telexon.com; Fresenius Medical Care AG & Co. KGaA, Oliver Maier, ir@fmc-ag.com; Fresenius SE, Birgit Grund, ir-fre@fresenius. com; Henkel AG & Co. KGaA, Oliver Luckenbach, oliver.luckenbach@henkel.com; Infineon Technologies AG, Ulrich Pelzer, investor.relations@infineon.com; K+S AG, Christian Herrmann, investor-relations@k-plus-s.com; Linde AG, Thomas Eisenlohr, thomas.eisenlohr@linde.com; MAN SE, Silke Glitza-Stamberger, silke.glitza-stamberger@man. eu; Merck KGaA, Dr. Markus Launer, investor.relations@metrc.de; METRO AG, Henning Gieseke, investorrelations@metro.de; Münchener Rückversicherungs-Gesellschaft AG, Christian Becker-Hussong, ir@munichre.com; RWE AG, Dr. Stephan Lowis, invest@rwe.com; Salzgitter AG, Bernhard Kleinermann, ir@salzgitter-ag.de; SAP AG, Stefan Gruber, investor.relations@vent.che;

MDAX

GERRESHEIMER www.gerresheimer.com Gerresheimer produces high-quality specialty products made of glass and plastic, primarily for the pharma & life science industry, and in almost all its fields of business ranks today among the global market leaders. In addition to specific primary containers for a wide variety of substances and medicines, its product and service portfolio comprises complex drug delivery systems. Business volume 08/09: € 1,000.2m Current number of shares; 31,400,000 Operating profit 08/09: € 60.4m Current free float: 53 percent Segment: MDAX IR Contact: Anke Linnartz, a.linnartz@gerresheimer.com Phone: +49 211 61 81-00, Fax: +49 211 61 81-121 Benrather Straße 18-20, D-40213 Düsseldorf, Germany

Aareal Bank AG, Jürgen Junginger, ir@aareal-bank.com; Aurubis AG, Marcus Kartenbeck, m.kartenbeck@aurubis.com; BAUER AG, Bettina Erhart, investor.relations@bauer. de; BayWa AG, Josko Radeljic, investorrelations@baywa.de; Bilfinger Berger AG, Andreas Müller, sabine.klein@bilfinger.de; Celesio AG, Michaela Wanka, investor@celesio. com; Continental AG, Rolf Woller, rolf.woller@conti.de; Demag Cranes AG, Horst-Jürgen Thelen, ir@demagcranes-ag.com; Deutsche EuroShop AG, Patrick Kiss, ir@deutsche-euroshop.de; Deutsche Postbank AG, Lars Stoy, ir@postbank.de; DOUGLAS HOLDING AG, Wolfgang Schulte, ir-info@douglas-holding.com; ElringKlinger AG, Stephan Haas, stephan.haas@elringklinger.de; European Aeronautic Defence and Space Company EADS N.V., Nathalie Errard, ir@eads.com; Fielmann AG, Ulrich Brockmann, investorrelations@fielmann.com; Fraport AG Frankfurt Airport Services Worldwide, Stephan J. Rüter, investor.relations@fraport.de; FUCHS PETROLUB AG, Hubertus Stärk, contact@fuchs-oil.de; GAGFAH S.A., Heiko C. Frantzen, hfrantzen@gagfah.com; GEA Group AG, Donat von Müller, ir@geagroup.com; Gerresheimer AG, Anke Linnartz, a.linnartz@gerresheimer.com; GILDEMEISTER AG, André Danks, andre.danks@gildemeister.com; Hamburger Hafen und Logistik AG, Matthias Funk, investor-relations@hhla.de; Hannover Rückversicherung AG, Klaus Paesler, klaus.paesler@hannover-re.com; HeidelbergCement AG, Günter Wesch, ir-info@heidelbergcement. com; Heidelberger Druckmaschinen AG, Andreas Trösch, investorrelations@heidelberg.com; HOCHTIEF AG, Dr. Lars Petzold, investor-relations@hochtief.de; HUGO BOSS AG, Philipp Wolff, Investor-Relations@hugoboss.com; IVG Immobilien AG, Martin Praum, ir@ivg.de; Klöckner & Co SE, Dr. Thilo Theilen, ir@kloeckner.de; KRONES AG, Olaf Scholz, investor-relations@krones.de; LANXESS AG, Oliver Stratmann, oliver.stratmann@lanxess.com; LEONI AG, Susanne Kertz, invest@leoni.com; MLP AG, Helmut Achatz, investorrelations@mlp.de; MTU Aero Engines Holding AG, Inka Koljonen, Inka.Koljonen@mtu.de; Pfleiderer AG, Lothar Sindel, Iothar.sindel@pfleiderer.com; Praktiker Bau- und Heimwerkermärkte Holding AG, Dr. Rolf-Dieter Graß, investorrelations@praktiker.de; ProSiebenSat.1 Media AG, Ralf Gierig, aktie@ProSiebenSat1.com; PUMA AG Rudolf Dassler Sport, Dieter Bock, investor-relations@puma.com; RATIONAL AG, Erich Baumgärtner, ir@rational-online.de; Rheinmetall AG, Franz-Bernd Reich, franz-bernd.reich@rheinmetall.com; Rhön-Klinikum AG, Boris Tramm, ir@rhoen-klinikum-ag.com; SGL CARBON SE, Frau Raj Roychowdhury, Investor-Relations@sglcarbon. de; Sky Deutschland AG, Christine Scheil, christine.scheil@sky.de; STADA Arzneimittel AG, Dr. Axel Müller, communications@stada.de; Südzucker AG, Nikolai Baltruschat, investor.relations@suedzucker.de; Symrise AG, Dr. Andrea Rolvering, ir@symrise.com; Tognum AG, Dieter Royal, ir@tognum.com; TUI AG, Björn Beroleit, investor. relations@tui.com; Vossloh AG, Lucia Mathée, investor.relations@ag.vossloh.com; WACKER CHEMIE AG, Jörg Hoffmann, joerg.hoffmann@wacker.com; Wincor Nixdorf AG, Peter Holder, investor-relations@wincor-nixdorf.com;

TECDAX

AIXTRON AG, Guido Pickert, invest@aixtron.com; BB BIOTECH AG, Maria-Grazia Alderuccio-Iten, info@bbbiotech.ch; Bechtle AG, Thomas Fritsche, thomas.fritsche@bechtle. com; Carl Zeiss Meditec AG, Patrick Kofler, investors@meditec.zeiss.com; centrotherm photovoltaics AG, Saskia Schultz-Ebert, investor@centrotherm.de; Conergy AG, Christoph Marx, investor@conergy.de; Dialog Semiconductor PLC, Birgit Hummel, birgit.hummel@diasemi.com; Drägerwerk AG & Co. KGaA, Vanina Herbst, vanina.

0.SC	AG	www.qsc.de
network, offering bu lity broadband comr	isinesses of all si nunication optio	nications provider with its own broadband zes a comprehensive portfolio of high-qua- ns. Its range goes from complete enterprise grated voice and data services.
Business volume 20	08: € 413.3m	Current number of shares; 136,998,137
Profit 2008: € 0.77n	n	Current free float: 47 percent
Segment: TECDAX		
IR Contact:	Phone: +49	invest@qsc.de 221 6698-114, Fax: +49 221 6698-009 iggen-Straße 55, D-50829 Köln, Germany

herbst@draeger.com; Drillisch AG, Oliver Keil, ir@drillisch.de; EVOTEC AG, Anne Hennecke, anne.hennecke@evotec.com; freenet AG, Andreas Neumann, ir@freenet.ag; JENOPTIK AG, Sabine Barnekow, ir@jenoptik.com; Kontron AG, Gaby Moldan, investor@kontron.com; Manz Automation AG, Dominic Großmann, info@manz-automation.com; MediGene AG, Dr. Georg Dönges, investor@medigene.com; MorphoSys AG, Dr. Claudia Gutjahr-Löser, gutjahr-loser@morphosys.com; Nordex SE, Ralf Peters, rpeters@nordex-online.com; Pfeiffer Vacuum Technology AG, Dr. Brigitte Looss, brigitte.looss@pfeiffer-vacuum.de; Phoenix Solar AG, Anka Leiner, aktie@phoenixsolar. de; Q-Cells SE, Stefan Lissner, investor@q-cells.com; QIAGEN N.V., Dr. Solveigh Mähler, IR@qiagen.com; QSC AG, Arne Thull, invest@qsc.de; Roth & Rau AG, Prof. Dr. Silvia Roth, investor@roth-rau.de; SINGULUS TECHNOLOGIES AG, Maren Schuster, investor.relations@singulus.de; SMA Solar Technology AG, Pire-Pascal Urbon, ir@sma.de; SMARTRAC N.V., Andreas Schwarzwälder, investor.relations@smartrac-group.com; Software AG, Otmar F. Winzig, otmar.winzig@softwareag.com; SolarWorld AG, Sybille Teyke, placement@solarworld.de; United Internet AG, Marcus Bauer, investor-relations@united-internet.de; Wirecard AG, Iris Stöckl, ir@wirecard.com;

SDAX

Air Berlin PLC, Dr. Ingolf T. Hegner, ihegner@airberlin.com; alstria office REIT-AG, Brigitte Büchner, ir@alstria.de; Amadeus FiRe AG, Thomas Weider, Investor-Relations@amadeusfire.de; Axel Springer AG, Claudia Thomé, ir@axelspringer.de; Balda AG, Clas Röhl, croehl@balda.de; Bertrandt AG, Sandra Baur, sandra.baur@de.bertrandt.com; Biotest AG, Dr. Monika Buttkereit, investor_relations@biotest.de; C.A.T. oil AG, Herbert Doile, ir@catoilag.com; CENTROTEC Sustainable AG, Dr. Frank Rose, ir@centrotec.de; CeWe Color Holding AG, Axel Weber, IR@cewecolor.de; Colonia Real Estate AG, Claudia Kellert, ir@cre.ag; comdirect bank AG, Thore Ludwig, Thore Ludwig@comdirect.de; Constantin Medien AG, Jan Rietzschel, ir@constantin-medien.de; CTS EVENTIM AG, Volker Bischoff, investor@eventim.de; Delticom AG, Melanie Gereke, melanie.gereke@delti. com; Deutsche Beteiligungs AG, Thomas Franke, IR@deutsche-beteiligung.de; Deutsche Wohnen AG, Tanja Kurz, ir@deutsche-wohnen.com; DEUTZ AG, Roswitha Stock, stock.r@deutz.com; DIC Asset AG, Immo von Homeyer, ir@dic-asset.de; Dürr AG, Günter Dielmann, quenter.dielmann@durr.com; Dyckerhoff AG, Birgit Eggersmeier, Investor.Relations@dyckerhoff.com; elexis AG, Gabriele Bornemann, bornemann@elexis.de; GERRY WEBER International AG, Sandra Steltenkamp, s.steltenkamp@gerryweber.de; GESCO AG, Oliver Vollbrecht, info@gesco.de; GfK SE, Bernhard Wolf, bernhard.wolf@gfk.com; Grammer AG, Ralf Hoppe, investor-relations@grammer.com; GRENKELEASING AG, Renate Hauss, investor@grenke.de; H&R WASAG AG, Christian Pokropp, christian pokropp@hur-wasag.de; Highlight Communications AG, Dr. Ingo Mantzke, ir@hlcom. ch; HOMAG Group AG, Simone Müller, simone.mueller@homag-group.de; HORNBACH HOLDING AG, Axel Müller, invest@hornbach-holding.com; INDUS Holding AG, Regina Wolter, wolter@indus.de; Jungheinrich AG, Horst Schwerin, info@jungheinrich.de; Koenig & Bauer AG, Dr. Bernd Heusinger, bernd.heusinger@kba.com; KUKA AG, Andreas Spitzauer, andreas.spitzauer@kuka.com; KWS Saat AG, Georg Folttmann, g.folttmann@kws.com; LOEWE AG, Axel Gentzsch, axel.gentzsch@loewe.de; MEDION AG, Joachim Bernsdorff, aktie@medion.com; MVV Energie AG, Marcus Jentsch, m.jentsch@mvv.de; PATRIZIA Immobilien AG, Margit Miller, investor.relations@patrizia.ag; Sixt AG, Frank Elsner, InvestorRelations@sixt.de; SKW Stahl-Metallurgie Holding AG, Christian Schunck, schunck@skw-steel.com; TAG Immobilien AG, Dominique Mann, ir@taq-aq.com; TAKKT AG, Frank Schwitalla, frank.schwitalla@takkt.de; Teleplan International N.V., Monika Collée, investor_relations@teleplan.com; Tipp24 SE, Frank Hoffmann, frank.hoffmann@tipp24.de; VBH Holding AG, Dr. Ralf Lieb, ir@vbh.de; Villeroy & Boch AG, Philipp Schmidt, schmidt.philipp@villeroy-boch.com; VTG AG, Felix Zander, ir@vtg.com; Wacker Neuson SE, Katrin Yvonne Neuffer, ir@wackerneuson.com;

PRIME

A.S. Creation Tapeten AG, Maik Krämer, investor@as-creation.de; aap Implantate AG, Nanette Hüdepohl, n.huedepohl@aap.de; Abwicklungsgesellschaft Biogas I AG, Ralf Trück, ir@schmack-biogas.com; ad pepper media International N.V., Jens Körner, ir@adpepper.com; AdLINK Internet Media AG, Marcus Bauer, investorrel ations@adlinkgroup.net; ADVA AG Optical Networking, Wolfgang Guessgen, wguessgen@advaoptical.com; Advanced Vision Technology Ltd., Daphna Rosenbaum, daphnar@avt-inc.com; Agennix AG, Martin Brändle, ir@agennix.com; Ahlers AG, Dr. Karsten Kölsch, investor.relations@ahlers-ag.com; AIRE GmbH & Co. KGaA, Conradin Schneider, conradin.schneider@aig-ire.de; aleo solar AG, Jasmin Michaelis, invest@aleo-solar.de; All for One Midmarket AG, Dirk Sonntag, dirk.sonntag@all-for-one. com; Alphaform AG, Bettina Halseband, ir@alphaform.de; ALTANA AG, Oliver König, ir@altana.com; Analytik Jena AG, Dana Schmidt, ir@analytik-jena.de; Arques Industries AG, Hubert Wiedemann, wiedemann@arques.de; artnet AG, Renate Bothe, rbothe@artnet.de; Asian Bamboo AG, Anja Holst, anja.holst@asian-bamboo.com; ATOSS Software AG, Christof Leiber, Christof.Leiber@atoss.com; AUGUSTA Technologie AG, Stefanie Zimmermann, stefanie.zimmermann@augusta-ag.de; Basler AG, Christian Höck, info@baslerweb.com; BDI - BioDiesel International AG, Janina Wismar, IR@bdi-biodiesel.com; Beate Uhse AG, Birte Hennig, ir@beate-uhse.de; Beta Systems Software AG, Stefanie Frey, stefanie.frey@betasystems.com; biolitec AG, Dr. Marlies Zedlacher, ir@biolitec.de; bmp AG, Corinna Riewe, ir@bmp.com; BÖWE SYS-TEC AG, Alfred Just, investorrelations@boewe-systec.de; Brenntag AG, Georg Müller, IR@brenntag.de; Brüder Mannesmann AG, Kerstin Kremers, investor@bmag.de; burgbad AG, Michael Kempkes, info@burgbad.de; CANCOM IT Systeme AG, Beate Rosenfeld, ir@cancom.de; CENIT AG Systemhaus, Fabian Rau, aktie@cenit.de; Centrosolar Group AG, Thomas Kneip, info@centrosolar.com; CeoTronics AG, Thomas Stamm, investor.relations@ceotronics.com; COLEXON Energy AG, Jan Hutterer, hutterer@colexon.de; CompuGROUP Holding AG, Christian B. Teig, investor@compugroup.com; COR&FJA AG, Eva Hesse, info@cor.fja.com; Corporate Equity Partners AG, Alexander Koppel, info@corporate-equity.com; C-QUADRAT Investment AG, Roland Starha, ir@c-quadrat.com; CropEnergies AG, Tobias Erfurth, info@cropenergies. de; CURANUM AG, Bernd Rothe, info@curanum.de; D.Logistics AG, Rainer Monetha, info@dlogistics.com; D+S europe AG, Bernd Humke, investor-relations@dseurope. ag; DAB bank AG, Carolin Mayr, communications@dab.com; DATA MODUL AG, Barbara Lederer, barbara.lederer@data-modul.com; DEAG Deutsche Entertainment AG,

Claudia Richter, info@deag.de; DF Deutsche Forfait AG, investor.relations@dfag.de; Dr. Hönle AG - UV Technology, Peter Weinert, ir@hoenle.de; Eckert & Ziegler Strahlen- und Medizintechnik AG, Karolin Riehle, karolin.riehle@ezag.de; ecotel communication ag, Annette Drescher, presse@ecotel.de; Einhell Germany AG, Helmut Angermeier, angermeierh@einhell.de; ELMOS Semiconductor AG, Mathias Kukla, mkukla@elmos.de; EnviTec Biogas AG, Olaf Brandes, ir@envitec-biogas.de; Epigenomics AG, Oliver Schacht, ir@epigenomics.com; ESSANELLE HAIR GROUP AG, Michael Müller, investor@essanelle-hair-group.com; ESTAVIS AG, Peter Vogt, ir@estavis.de; Eurofins Scientific S.E., Stuart Morgan, ir@eurofins.com; euromicron AG communication & control technology, Ulrike Hauser, IR-PR@euromicron.de; Fabasoft AG, Ulrike Kogler, Ulrike.Kogler@fabasoft.com; Fair Value REIT-AG, info@fair-value-reit.de; FORTEC Elektronik AG, Elisabeth Sieber, aktie@fortecag.de; Francotyp-Postalia Holding AG, Andreas Drechsler, ir@francotyp.com; Funkwerk AG, Jörg Reichenbach, reichenbach@funkwerk.com; Generali Deutschland Holding AG, Dennis Foerster, investor. relations@generali.de; Geratherm Medical AG, Martina Schramm, info@geratherm.com; GFT Technologies AG, Andrea Wlcek, andrea.wlcek@gft.com; GK SOFTWARE AG, Dr. René Schiller, investorrelations@gk-software.com; GoYellow Media AG, Anja Meyer, anja.meyer@goyellow.de; Graphit Kropfmühl AG, Martina Krinninger, gk@graphite. de; GWB Immobilien AG, Dr. Norbert Herrmann, Herrmann@gwb-immobilien.de; HAMBORNER REIT AG, Sybille Albeser, s.albeser@hamborner.de; HAWESKO Holding AG, Thomas Hutchinson, ir@hawesko.com; HCI Capital AG, Dr. Olaf Streuer, ir@hci-capital.de; Heiler Software AG, Constanze Hay, chay@heiler.com; Heliad Equity Partners GmbH & Co. KGaA, Christoph Kauter, investor-relations@heliad.com; HeliKos S.E., Stefanie Schusser, s.schusse@helikosgroup.com; IFCO SYSTEMS N.V., Sabine Preiss, Sabine Preiss@ifco.de; IFM Immobilien AG, Lars Kuhnke, ifm@gfei.de; IM Internationalmedia AG, Catherine Reitzle, info@int

M DE entertain	AG	www.deag.de		CHALTBAU uppe	www.schaltbau.de
providers in Europ 360° approach is	pe, and Europe's big s supplemented by i ster Deutschland. T	one of the leading live entertainment gest classical music promoter. DEAG'S is own label, DEAG music, and its involve- he company operates chiefly in Germany,	systems for transp providing door sys	ortation technolog stems for buses and ices and componen	ading suppliers of components and y and the investment goods industry, d trains, brakes for container cranes, its for rail vehicles, as well as complete
Business volume 2 Operating profit 2 Segment: CDAX		Current number of shares; 12,388,983 Current free float: 49.98 percent	Business volume 2 Operating profit 2 Segment: PRIME S	009: € 20.3m	Current number of shares; 1,871,668 Current free float: 72 percent
IR Contact:	Axel Mühlh Phone: +49	aus, deag@edicto.de 69-905505-50, Fax: +49-69-905505-77 , D-60318 Frankfurt, Germany	IR Contact:	Wolfdieter I Phone: +49	Bloch, Bloch@schaltbau.de - 89-93005-209, Fax: +49- 89-93005-31: aße 5, D-81829 München, Germany

VITA 34

<mark>süss</mark> ₊№	licroTec	www.suss.com				
SÜSS MicroTec is one of the international leading suppliers of equipment and process solutions for microstructuring applications in the chip, MEMS and LED industries. SÜSS MicroTec's high-precision lithography, bonding and cleaning systems provide a comprehensive portfolio of processes for many applications in research and development as well as in manufacturing.						
Business volu	me 2009: € 103.9m	Current number of shares: 17,019,126				
Operating pro	ofit 2009: € 2.8m	Current free float: 70 percent				
Segment: Prin	Segment: Prime Standard					
IR Contact: Julia Hartmann, ir@suss.com Phone: +49-89-32007-161, Fax: +49-89-32007-336 Schleißheimer Str. 90, D-85478 Garching b. München, Germany						

NEME	IIIIII Ischek	www.nemetschek.com				
The Nemetschek Group is Europe's leading vendor of software for architecture and construction. The portfolio of the software programs includes CAD soluti- ons for architects and engineers up to construction software for cost planning, tenders, invoicing and execution of building work.						
Business volume 2	2009: € 135,6m	Current number of shares: 9.625.000				
Operating profit 2	009: € 30,4m	Current free float: 46,49 percent				
Segment: CDAX, P	rime All Share, DAXPL	US Family, Technology All Share,				
DAXsector						
IR Contact:	Tel: 0049-89-9	h, rpetzsch@nemetschek.com)2793-1219, FAX: 0049-89-92793-4219 'latz 1, 81829 München				

Vita 34 is Germany's oldest and biggest bank for umbilical-cord blood for personal health precaution. In its years of experience with stem cells from umbilical-cord blood the company has developed and been the first to use many innovative processes. Vita 34 is working to ensure that storage of stem-cell-rich umbilical-cord blood becomes better known, and in the medium term even standard.
Business volume 2008: € 14.96m Current number of shares; 2,646,500

Operating profit 2008	5:-€1./IM	Current free noat: 48.5 percent	1		
Segment: CDAX, Prime All Share, Technology All Share					
IR Contact:	Phone: +49-6	us, vita34@edicto.de 9-905505-50, Fax: +49-69-905505-77 0.60318 Frankfurt, Carmanu			
	Zeißelstr. 19, [D-60318 Frankfurt, Germany	l		

www.vita.de

Communications AG, Annett Körbs, ir@intershop.de; InTiCa Systems AG, Dieter Schopf, investor.relations@intica-systems.de; InVision Software AG, Jutta Kropp, ir@invision.de; ISRA VISION AG, Sandra Braun, investor@isravision.com; itelligence AG, Katrin Schlegel, katrin.schlegel@itelligence.de; IVU Traffic Technologies AG, Thomas Vogt, ir@ivu.de; JAXX AG, Stefan Zenker, ir@fluxx.com; Jetter AG, Günter Eckert, ir@jetter.de; Joyou AG, Ian M. Oades, ian.oades@joyou.net; Kabel Deutschland Holding AG, Insa Calsow, insa.calsow@kabeldeutschland.de; Klöckner-Werke AG, Andrea Spiekermann, kommunikation@Kloecknerwerke.de; KROMI Logistik AG, Jörg Schubert, info@kromi.de; LEIFHEIT AG, Petra Dombrowsky, ir@leifheit.de; Lloyd Fonds AG, Dr. Götz Schlegtendal, ir@lloydfonds.de; Logwin AG, Peer Brauer, peer. brauer@logwin-logistics.com; LPKF Laser & Electronics AG, Bettina Schäfer, investorrelations@lpkf.de; Ludwig Beck am Rathauseck - Textilhaus Feldmeier AG, Jens Schott, jens.schott@ludwigbeck.de; MAGIX AG, Dr. Sven Reichardt, ir@magix.net; Marseille-Kliniken AG, Axel Hölzer, ir@marseille-kliniken.com; Masterflex AG, Stephanie Kniep, info@masterflex.de; MBB Industries AG, Anne-Katrin Altmann, anfrage@mbbindustries.com; MediClin AG, Alexandra Mühr, alexandra.muehr@mediclin.de; MeVis Medical Solutions AG, Dr. Olaf Sieker, ir@mevis.de; MOBOTIX AG, Lutz Coelen, info@mobotix.com; MOLOGEN AG, Jörg Petraß, investor@mologen.com; MPC Münchmeyer Petersen Capital AG, Till Gießmann, ir@mpc-capital.com; Mühlbauer Holding AG & Co. KGaA, Tilo Rosenberger-Süß, investor-relations@muehlbauer.de; Nemetschek AG, Regine Petzsch, rpetzsch@nemetschek.com; NEXUS AG, Simon Holzer, ir@nexus-ag.de; Novavisions AG, Claudia Schumacher, claudia.schumacher@novavisions.com; november AG, Dr. Dirk Zurek, info@november.de; OHB Technology AG, Michael Vér, ir@ohb-technology.de; Orad Hi-Tec Systems Ltd., Ehud Ben-Yair, ehudb@orad.tv; ORCO Germany S.A., Jan Findeisen, jfindeisen@orcogroup.com; OVB Holding AG, Brigitte Bonifer, ir@ovb.ag; P&I Personal & Informatik AG, Andreas Granderath, aktie@pi-ag.com; PAION AG, Ralf Penner, investor.relations@paion.com; paragon AG, Carsten Vogt, investor@paragon-online.de; Petrotec AG, Brigitte Manthei, b.manthei@petrotec.de; PNE Wind AG, Reiner Heinsohn, Rainer.Heinsohn@pnewind.com; POLIS Immobilien AG, Dr. Alan Cadmus, ir@polis.de; Princess Private Equity Holding Limited, Tamara Krebs, tamara.krebs@partnersgroup.com; PROCON MultiMedia AG, Lars Schwarz, l.schwarz@procon.com; Progress-Werk Oberkirch AG, Bernd Bartmann, ir@progress-werk.de; PSI AG für Produkte und Systeme der Informationstechnologie, Karsten Pierschke, ir@psi.de; PULSION Medical Systems AG, Dr. Christian Steiner, steiner@pulsion.com; PVA TePla AG, Dr. Gert Fisahn, ir@pvatepla.com; R. STAHL AG, Judith Schäuble, investornews@stahl.de; REALTECH AG, Volker Hensel, investors@realtech.de; REpower Systems AG, Thomas Schnorrenberg, t.schnorrenberg@repower.de; ROFIN-SINAR Technologies Inc., Katharina Manok, ir@rofin-ham. de; Rücker AG, Jürgen Vogt, investor.relations@ruecker.de; SAF Simulation, Analysis and Forecasting AG, Astrid Strömer, astrid.stroemer@saf-ag.com; SAF-Holland S.A., Barbara Zanzinger, barbara.zanzinger@safholland.de; Sartorius AG, Andreas Wiederhold, andreas.wiederhold@sartorius.com; Schaltbau Holding AG, Wolfdieter Bloch, schaltbau@schaltbau.de; schlott gruppe AG, Marco Walz, marco.walz@schlottgruppe.de; secunet Security Networks AG, Dr. Kay Rathke, investor.relations@secunet.com; SFC Smart Fuel Cell AG, Barbara V. Frankenberg, barbara.frankenberg@sfc.com; Silicon Sensor International AG, Ingo Stein, stein@silicon-sensor.de; SinnerSchrader AG, Thomas Dyckhoff, ir@sinnerschrader.de; SMT Scharf AG, Dr. Friedrich Trautwein, ir@smtscharf.com; Softing AG, Dr. Wolfgang Trier, InvestorRelations@softing.com; SoftM Software und Beratung AG, Friedrich Koopmann, ir@softm.com; Solar-Fabrik AG für Produktion und Vertrieb von solartechnischen Produkten, Martin Schlenk, m.schlenk@solar-fabrik.de; SOLON SE, Therese Raatz, investor@solon.com; STRATEC Biomedical Systems AG, André Loy, ir@stratec-biomedical.de; Sunways AG, Dr. Harald F. Schäfer, ir@sunways.de; SURTECO SE, Günter Schneller, g.schneller@surteco.com; SÜSS MicroTec AG, Julia Hartmann, ir@suss.com; SYGNIS Pharma AG, Dr. Franz-Werner Haas, investors@sygnis.de; Synaxon AG, Alexandra Linck, alexandra.linck@synaxon.de; syskoplan AG, Michael Lückenkötter, ir@syskoplan.de; systaic AG, Sonja Teurezbacher, ir@systaic.com; syzygy AG, Madeleine Metzner, ir@syzygy.net; TA Triumph-Adler AG, Dr. Joachim Fleing, presse@triumph-adler.de; technotrans AG, Thessa Roderig, thessa.roderig@technotrans.de; telegate AG, Jörg Kiveris, joerg.kiveris@telegate.com; TELES AG Informationstechnologien, Olaf Schulz, IRInfo@teles.de; TOM TAILOR Holding AG, info@tom-tailor.com; TOMORROW FOCUS AG, Armin Blohmann, a.blohmann@tomorrow-focus.de; Travel24.com AG, Dr. Konstantin Korosides, konstantin.korosides@unister-gmbh.de; TRIA IT-solutions AG, Jeanette Babik, aktie@tria.de; UMS United Medical Systems International AG, Wiebke Budwasch, investor@umsag.com; United Labels AG, Timo Koch, tkoch@unitedlabels.com; USU Software AG, Falk Sorge, investor@usu-software.de; VERBIO Vereinigte BioEnergie AG, Anna-Maria Schneider, ir@verbio.de; Versatel AG, Andrea Winzen, andrea.winzen@versatel.de; VITA 34 International AG, Dr. med. Eberhard F. Lampeter, IR@vita34. de; Vtion Wireless Technology AG, Janina Wismar, ir@vtion.de; W.O.M. World of Medicine AG, Stefanie Gehrke, stefanie.gehrke@womcorp.com; WashTec AG, Karoline Kalb, washtec@washtec.de; Westag & Getalit AG, Felix Huisgen, ir@westag-getalit.de; Wilex AG, Katja Arnold, katja.arnold@wilex.com; WizCom Technologies Ltd., Yaron Herz, yaronh@wizcomtech.com; XING AG, Patrick Möller, patrick.moeller@xing.com; YOC AG, Nina Mecklenburger, ir@yoc.com; Zapf Creation AG, Jens U. Keil, investor. relations@zapf-creation.de; ZhongDe Waste Technology AG, Catherine Huang, catherine.huang@zhongdetech.com; zooplus AG, Dominic Großmann, grossmann@cometis. de; 3U HOLDING AG, Peter Alex, IR@3U.net; 4SC AG, Yvonne Alexander, yvonne.alexander@4sc.com;



"Choosing the right path is a question of overview"

Strategic M&A consulting needs independence, experience and a strong international network.

Due to our effective process management and strategic grasp of industry knowledge we have for many years now been successfully supporting medium-sized companies and financial investors in the implementation of corporate transactions.

This is how we perform mid-market investment banking: discreetly, efficiently, silently.

CnHnReynolds Corporate Finance AG · Bockenheimer Landstraße 97 – 99 · D-60325 Frankfurt am Main · Phone +49 (0) 69 97 40 30 0 · E-Mail office@chrcf.com

EVENTS DIARY

January

19 January 2011 Andreas Dombret, Deutsche Bundesbank:Finanzstabilität im Zeichen der Staatschuldenkrise [The German Bundesbank: Financial Stability in connection with the national debt crisis] Center for Financial Studies (CfS), Campus Westend, Goethe Universität Frankfurt; cost: none; registration: 069 798 30093

20 January 2011 Aktuelle Diskussionen im Kapitalmarktrecht: AnSFuG, Übernahmerecht und Leerverkäufe [Current discussions in Capital Market Law: AnSFuG, Takeover Law and short selling] Organizer: DAI; place: Hessischer Hof, Friedrich-Ebert-Anlage 40, Frankfurt am Main; cost: €900; info: 069 2915-0

READING SUGGESTIONS



Lindmayer, Karl H., Geldanlage und Steuer 2011 [Investment and tax in 2011] Gabler Verlag, 486 pp, €59.95, ISBN 978-3-8349-2632-6

Karl H. Lindmayer and his team of writers inform you in their usual competent and comprehensive fashion on all forms of investment and their tax characteristics, from stocks, bonds and mutual funds, insurance and real estate to options and futures. This range is extended to forms of so-called alternative investments, particularly private equity, hedge funds and investment certificates, but also REITs. For the reader, an expanded and improved online service is available: www.geldanla-geundsteuer.de.

Raabe, Nico, Die Mitbestimmung im Aufsichtsrat – Theorie und Wirklichkeit in deutschen Aktiengesellschaften [Codetermination on the Supervisory Board – theory and reality in German companies] Erich Schmidt Verlag, 383 pp, €49.95, ISBN 978-3-503-12619-4

Codetermination on the Supervisory Boards of German public companies is debated very heatedly, in the light of current corporate-governance requirements. But often opinions rather than objective data are to the fore. This author takes a different approach in this essay: based on extensive interviews with Supervisory Board members representing the capital and employee sides of 26 DAX companies, he records the reality of co-determination exactly and does away with existing prejudices. This leads to some surprising insights into the inner life of German Supervisory Boards, the psychology of codetermination, the impact of the hierarchies in companies and the role perceptions of Supervisory Board actors. The book is worth reading, contains some interesting findings for the debate on control efficiency and the composition of Supervisory Boards, and with its foreword by Professor Kurt Biedenkopf, the politician probably closest to the subject in recent decades, also has his official blessing.



Schirmacher, Albrecht F., Mahlmeister, Frank, Platow Prognose 2011 [Platow Forecast 2011] Gabler Verlag, 260 pp, €61.00, ISBN 978-3-8349-2779-8

The PLATOW forecast takes special account of the power struggle between the old world power USA and the new growth centres in Asia and Latin America. The changes on our planet have an impact not only on economic growth, but also on the development of capital markets. An investment crunch is emerging in 2011 too, with meager returns on cash and annuities; you can escape it only if you bet on the right stocks and do not leave out emerging markets. So the PLATOW team has again gone on the hunt for 50 interesting securities. Besides the classical triad of Europe/Germany, USA and Japan, PLATOW in an extra chapter illuminates the emerging markets, with the particularly dynamic BRIC countries joined by the boom countries in the South Pacific (Indonesia and Australia).

CAPITAL News

Index of Persons

Ammer, Dieter2Appel, Frank14Armbrust, Annette20Arrago, André21Auris, Jan-Dirk11B12Bächler, Manfred10Barnier, Michel11Bartl, Andreas22Baumgarten, Jean Claude10Becker, Burkhard10Bergdolt, Daniela12Biedenkopf, Prof. Kurt44Bodner, Herbert21Bovenschen, Carsten10Busch, Roland20C12Cattarius-Armbrust, Gabriele20Damme, Niek Jan van20Damme, Niek Jan van20Döpfner, Mathias21Döpfner, Mathias22Ebeling, Thomas22Ernst, Edgar10Fredriksen, John14Frenzel, Michael14Frenzel, Michael24Dischling, Thomas25Distrik, Markan20Distrik, Andreas44Döpfner, Mathias21Distrik, Edgar10Frenzel, Michael14Frenzel, Michael	Α	
Appel, Frank14Armbrust, Annette20Arrago, André22Auris, Jan-Dirk19BBBächler, Manfred10Barnier, Michel1Bartl, Andreas22Baumgarten, Jean Claude10Becker, Burkhard10Becker, Burkhard10Becker, Burkhard10Becker, Burkhard11Bergdolt, Daniela12Biedenkopf, Prof. Kurt44Borkers, Olaf20Borkers, Olaf20C20C20C20Damme, Niek Jan van20Damme, Niek Jan van20Damme, Niek Jan van20Dombret, Andreas44Döpfner, Mathias20Döpfner, Mathias20Döpfner, Moritz20Düttmann, Bernhard14E20Eing, Thomas21Parter, Mathias20Döpfner, Mathias21Dittmann, Bernhard14F16Frenzel, Michael19Frenzel, Michael19Frenzel, Michael19Fritz, Uwe21	Ackermann, Josef	-
Appel, Frank14Armbrust, Annette20Arrago, André22Auris, Jan-Dirk19BBBächler, Manfred10Barnier, Michel1Bartl, Andreas22Baumgarten, Jean Claude10Becker, Burkhard10Becker, Burkhard10Becker, Burkhard10Becker, Burkhard11Bergdolt, Daniela12Biedenkopf, Prof. Kurt44Borkers, Olaf20Borkers, Olaf20C20C20C20Damme, Niek Jan van20Damme, Niek Jan van20Damme, Niek Jan van20Dombret, Andreas44Döpfner, Mathias20Döpfner, Mathias20Döpfner, Moritz20Düttmann, Bernhard14E20Eing, Thomas21Parter, Mathias20Döpfner, Mathias21Dittmann, Bernhard14F16Frenzel, Michael19Frenzel, Michael19Frenzel, Michael19Fritz, Uwe21	Ammer, Dieter	-
Armbrust, Annette20Armbrust, Thomas20Arrago, André21Auris, Jan-Dirk11B12Bächler, Manfred16Barnier, Michel11Bartl, Andreas22Baumgarten, Jean Claude16Becker, Burkhard16Becker, Burkhard17Betrendt, Michael19Bergdolt, Daniela19Biedenkopf, Prof. Kurt44Bodner, Herbert21Borkers, Olaf20C20Cattarius-Armbrust, Gabriele20Damme, Niek Jan van20Damme, Niek Jan van20Dopfner, Martias21Döpfner, Moritz20Döpfner, Moritz20Düttmann, Bernhard14E21Ebeling, Thomas22Ernst, Edgar16Fredriksen, John21Fritz, Uwe21		14
Armbrust, Thomas20Arrago, André2Auris, Jan-Dirk19B10Bachler, Manfred10Barnier, Michel11Bartl, Andreas22Baumgarten, Jean Claude10Becker, Burkhard10Becker, Burkhard10Becker, Burkhard10Becker, Burkhard11Becker, Burkhard12Bergdolt, Daniela19Biedenkopf, Prof. Kurt40Bodner, Herbert20Borkers, Olaf20Ourschen, Carsten10Busch, Roland20C20Damme, Niek Jan van20Damme, Niek Jan van20Dopfner, Mathias21Döpfner, Moritz20Döpfner, Moritz20Düttmann, Bernhard14E21Ebeling, Thomas22Ernst, Edgar10Fredriksen, John21Fritz, Uwe21		20
Arrago, André2Auris, Jan-Dirk19BBächler, Manfred16Barnier, Michel1Bartl, Andreas2Baumgarten, Jean Claude16Becker, Burkhard16Becker, Burkhard16Becker, Burkhard17Behrendt, Michael19Bedrenkopf, Prof. Kurt44Bodner, Herbert26Borkers, Olaf20Bovenschen, Carsten16Busch, Roland20CCCCDDDamme, Niek Jan van20Damme, Niek Jan van20Dibelius, Alexander10Döpfner, Mathias20Döpfner, Moritz20Döpfner, Moritz20Düttmann, Bernhard14EEEbeling, Thomas27Fredriksen, John19Frenzel, Michael19Fritz, Uwe21		
Auris, Jan-Dirk19BBächler, Manfred10Barnier, Michel11Bartl, Andreas22Baumgarten, Jean Claude10Becker, Burkhard10Becker, Burkhard11Berdudt, Michael12Bergdolt, Daniela12Biedenkopf, Prof. Kurt44Borkers, Olaf20Bovenschen, Carsten16Busch, Roland20CCCCDDDame, Niek Jan van20Dautl, Thomas22Dibelius, Alexander10Döpfner, Mathias20Döpfner, Moritz20Düttmann, Bernhard14EEEbeling, Thomas22Fredriksen, John19Frenzel, Michael19Frenzel, Michael19Fritz, Uwe21		
BBächler, Manfred14Barnier, Michel1Bartl, Andreas2Baumgarten, Jean Claude16Becker, Burkhard16Becker, Burkhard17Becker, Burkhard18Becker, Burkhard19Becker, Burkhard19Becker, Burkhard19Bergdolt, Daniela19Biedenkopf, Prof. Kurt44Bodner, Herbert26Borkers, Olaf20Bovenschen, Carsten16Busch, Roland20C20Cattarius-Armbrust, Gabriele20Damme, Niek Jan van20Dautl, Thomas21Dibelius, Alexander10Dombret, Andreas44Döpfner, Moritz20Düttmann, Bernhard14E21Ebeling, Thomas22Ernst, Edgar16Fredriksen, John19Frenzel, Michael19Fritz, Uwe21		
Barnier, Michel1Bartl, Andreas2Baumgarten, Jean Claude10Becker, Burkhard10Becker, Burkhard10Becker, Burkhard11Behrendt, Michael12Bergdolt, Daniela12Biedenkopf, Prof. Kurt40Bovenschen, Carsten14Busch, Roland20C20C20Damme, Niek Jan van20Dautl, Thomas22Dibelius, Alexander10Dopfner, Mathias20Döpfner, Moritz20Dibeling, Thomas22Ebeling, Thomas22Ernst, Edgar10Frenzel, Michael14Frenzel, Michael14Frenzel, Michael14Frenzel, Michael14Frenzel, Michael14Fritz, Uwe24		
Barnier, Michel1Barti, Andreas2Baumgarten, Jean Claude11Becker, Burkhard11Becker, Burkhard11Becker, Burkhard11Becker, Burkhard11Bergdolt, Daniela12Bergdolt, Daniela12Biedenkopf, Prof. Kurt44Bodner, Herbert12Bovenschen, Carsten14Busch, Roland20C21Cattarius-Armbrust, Gabriele22Clemens, Reinhard24D20Damme, Niek Jan van24Döpfner, Mathias24Döpfner, Mathias24Döpfner, Moritz24Düttmann, Bernhard14E24Ebeling, Thomas2Ernst, Edgar11Fredriksen, John14Frenzel, Michael14Fritz, Uwe2	Bächler Manfred	1(
Bartl, Andreas2Baumgarten, Jean Claude10Becker, Burkhard10Becker, Burkhard11Behrendt, Michael12Bergdolt, Daniela12Biedenkopf, Prof. Kurt44Bodner, Herbert26Borkers, Olaf20Bovenschen, Carsten16Busch, Roland20C20C20Damme, Niek Jan van20Dautl, Thomas21Dibelius, Alexander10Dombret, Andreas44Döpfner, Moritz20Dittimann, Bernhard21E21Ebeling, Thomas22Fredriksen, John14Frenzel, Michael14Frenzel, Michael14Fritz, Uwe21		
Baumgarten, Jean Claude16Becker, Burkhard16Becker, Burkhard17Behrendt, Michael18Bergdolt, Daniela19Biedenkopf, Prof. Kurt44Bodner, Herbert26Borkers, Olaf20Bovenschen, Carsten16Busch, Roland20CCCCDDDamme, Niek Jan van20Dautl, Thomas27Dibelius, Alexander10Döpfner, Mathias20Döpfner, Moritz20Düttmann, Bernhard14EEEbeling, Thomas27Fredriksen, John19Frenzel, Michael19Fritz, Uwe21	• • • • • • • • • • • • • • • • • • • •	
Becker, Burkhard10Beckmann, Kai11Behrendt, Michael12Bergdolt, Daniela12Biedenkopf, Prof. Kurt44Bodner, Herbert20Borkers, Olaf20Bovenschen, Carsten16Busch, Roland20CCCCDDDDDame, Niek Jan van20Dautl, Thomas21Dibelius, Alexander10Dombret, Andreas44Döpfner, Mathias20Düftmann, Bernhard14EEEbeling, Thomas21Ernst, Edgar10Frenzel, Michael14Frenzel, Michael14Fritz, Uwe21	•••••••••••••••••••••••••••••••••••••••	
Beckmann, Kai19Behrendt, Michael9Bergdolt, Daniela9Biedenkopf, Prof. Kurt44Bodner, Herbert2Borkers, Olaf20Bovenschen, Carsten16Busch, Roland20C20Cattarius-Armbrust, Gabriele20D20Damme, Niek Jan van20Damme, Niek Jan van21Dibelius, Alexander10Döpfner, Mathias20Döpfner, Mathias20Döpfner, Moritz20E20Enst, Edgar10Fredriksen, John9Fritz, Uwe21		
Behrendt, Michael9Bergdolt, Daniela9Biedenkopf, Prof. Kurt44Bodner, Herbert2Borkers, Olaf20Bovenschen, Carsten10Busch, Roland20C2Cattarius-Armbrust, Gabriele20Damme, Niek Jan van20Dautl, Thomas21Dibelius, Alexander10Döpfner, Mathias20Döpfner, Moritz20Düttmann, Bernhard14E20Ebeling, Thomas22Fredriksen, John9Frenzel, Michael9Fritz, Uwe2		
Bergdolt, DanielaBiedenkopf, Prof. Kurt44Bodner, Herbert2Borkers, Olaf21Bovenschen, Carsten11Busch, Roland21CCCattarius-Armbrust, Gabriele21DDDamme, Niek Jan van21Dautl, Thomas2Dibelius, Alexander11Döpfner, Mathias21Döpfner, Moritz21Düttmann, Bernhard14EEEbeling, Thomas2Ernst, Edgar11Fredriksen, John14Frenzel, Michael2Fritz, Uwe2		
Biedenkopf, Prof. Kurt44Bodner, Herbert2Borkers, Olaf21Bovenschen, Carsten11Busch, Roland20CCCattarius-Armbrust, Gabriele21Clemens, Reinhard20DDDamme, Niek Jan van21Dautl, Thomas22Dibelius, Alexander11Döpfner, Mathias21Döpfner, Moritz21Düttmann, Bernhard14EEEbeling, Thomas2Ernst, Edgar11Fredriksen, John14Frenzel, Michael2Fritz, Uwe2	· · · · · · · · · · · · · · · · · · ·	
Bodner, Herbert20Borkers, Olaf20Bovenschen, Carsten10Busch, Roland20CCCattarius-Armbrust, Gabriele20Damme, Niek Jan van20Dautl, Thomas2Dibelius, Alexander10Döpfner, Mathias20Döpfner, Moritz20Düttmann, Bernhard14EEEbeling, Thomas2Fredriksen, John14Frenzel, Michael2Fritz, Uwe2		
Borkers, Olaf20Bovenschen, Carsten16Busch, Roland20CCCCCattarius-Armbrust, Gabriele20Clemens, Reinhard20Damme, Niek Jan van20Dautl, Thomas21Dibelius, Alexander10Dombret, Andreas40Döpfner, Mathias20Döpfner, Moritz20Düttmann, Bernhard14EEEbeling, Thomas21Fredriksen, John9Frenzel, Michael9Fritz, Uwe21		
Bovenschen, Carsten16Busch, Roland20CCCattarius-Armbrust, Gabriele20DDDamme, Niek Jan van20Dautl, Thomas21Dibelius, Alexander10Dombret, Andreas40Döpfner, Mathias20Döpfner, Moritz20Düttmann, Bernhard14EEEbeling, Thomas21Fredriksen, John9Frenzel, Michael9Fritz, Uwe21		
Busch, Roland20CCCattarius-Armbrust, Gabriele20Clemens, Reinhard20DDDamme, Niek Jan van20Dautl, Thomas21Dibelius, Alexander10Dombret, Andreas40Döpfner, Mathias20Döpfner, Moritz20Düttmann, Bernhard14EEEbeling, Thomas21Frest, Edgar10Fredriksen, John9Fritz, Uwe21		
CCattarius-Armbrust, Gabriele20Clemens, Reinhard20D20Damme, Niek Jan van20Dautl, Thomas21Dibelius, Alexander10Dombret, Andreas40Döpfner, Mathias20Döpfner, Moritz20Düttmann, Bernhard14E20Ernst, Edgar10FFredriksen, JohnFrenzel, Michael2Fritz, Uwe2	•••••••••••••••••••••••••••••••••••••••	
Cattarius-Armbrust, Gabriele24Cattarius-Armbrust, Gabriele24Clemens, Reinhard24DDDamme, Niek Jan van24Dautl, Thomas2Dibelius, Alexander14Dombret, Andreas44Döpfner, Mathias24Döpfner, Moritz24Düttmann, Bernhard14EEEbeling, Thomas2Ernst, Edgar14FFredriksen, JohnFrenzel, Michael2Fritz, Uwe2		20
Clemens, Reinhard20D20Damme, Niek Jan van20Dautl, Thomas21Dibelius, Alexander10Dombret, Andreas40Döpfner, Mathias20Döpfner, Moritz20Düttmann, Bernhard14E21Ebeling, Thomas22Ernst, Edgar16Fredriksen, John21Frenzel, Michael21Fritz, Uwe21		2(
DDamme, Niek Jan van20Dautl, Thomas21Dibelius, Alexander10Dombret, Andreas40Döpfner, Mathias20Döpfner, Moritz20Düttmann, Bernhard14E20Ebeling, Thomas22Ernst, Edgar10F7Fredriksen, John9Frenzel, Michael9Fritz, Uwe20	•••••••••••••••••••••••••••••••••••••••	
Damme, Niek Jan van20Dautl, Thomas2Dibelius, Alexander11Dombret, Andreas44Döpfner, Mathias20Döpfner, Moritz20Düttmann, Bernhard14EEEbeling, Thomas2Ernst, Edgar10FFredriksen, JohnFrenzel, Michael14Fritz, Uwe2		20
Dautl, Thomas2Dibelius, Alexander11Dombret, Andreas44Döpfner, Mathias21Döpfner, Moritz21Düttmann, Bernhard14EEEbeling, Thomas2Ernst, Edgar11FFedriksen, JohnFrenzel, Michael14Fritz, Uwe2		21
Dibelius, Alexander11Dombret, Andreas44Döpfner, Mathias24Döpfner, Moritz24Düttmann, Bernhard14EEEbeling, Thomas2Ernst, Edgar14FFredriksen, JohnFrenzel, Michael9Fritz, Uwe2		
Dombret, Andreas44Döpfner, Mathias20Döpfner, Moritz20Düttmann, Bernhard14EEEbeling, Thomas2Ernst, Edgar10FFedriksen, JohnFrenzel, Michael9Fritz, Uwe2		
Döpfner, Mathias20Döpfner, Moritz20Düttmann, Bernhard14EEEbeling, Thomas2Ernst, Edgar10FFFredriksen, John14Frenzel, Michael14Fritz, Uwe2		
Döpfner, Moritz20Düttmann, Bernhard14EEEbeling, Thomas2Ernst, Edgar10FFFredriksen, John14Frenzel, Michael14Fritz, Uwe2		
Düttmann, Bernhard14EEbeling, Thomas2Ernst, Edgar10FFredriksen, John9Frenzel, Michael9Fritz, Uwe2		
EEbeling, Thomas2Ernst, Edgar10FFFredriksen, John10Frenzel, Michael10Fritz, Uwe2		
Ernst, Edgar 11 F Fredriksen, John 5 Frenzel, Michael 7 Fritz, Uwe 2	Duttmann, Bernhard	14
Ernst, Edgar 11 F Fredriksen, John 5 Frenzel, Michael 7 Fritz, Uwe 2		_
Fredriksen, John Strenzel, Michael Fritz, Uwe 2	•••••••••••••••••••••••••••••••••••••••	
Fredriksen, John Frenzel, Michael Fritz, Uwe 2		10
Frenzel, Michael Fritz, Uwe 2		
Fritz, Uwe 2		
•••••••••••••••••••••••••••••••••••••••		
Fuhrmann, Prof. Heinz Jörg 16	•••••••••••••••••••••••••••••••••••••••	2
	Fuhrmann, Prof. Heinz Jörg	10

Geitner, Thomas	15
Gottschalk, Bernd	15
Große-Wördemann, Dirk	14
н	
Hambrecht, Jürgen	15
Hänel, Andreas	16
Hartmann, Ulrich	15
Heckmann, Sepp Dieter	16
Henkel, Christoph	21
Hiesinger, Heinrich	16
Holdenried, Hans-Ulrich	10
Hölz, Christiane	16
Höttges, Timotheus	20
Hugh, Nevin	21
Hummler, Konrad	14
Jaffé, Michael	8
K	
Kaeser, Joe	21
Kickum, Norbert	14
Kley, Karl-Ludwig	15 20
Knepper, Rudolf	20
Koehler, Robert J.	20 21
Kolmsee, Ines	15
Krick, Gerd	21
Kronseder, Norman	21
Kronseder, Volker	21
Kühne, Klaus-Michael	
Kuhnt, Dietmar	
	10
Leese, Prof. Wolfgang	16
Leichnitz, Wolfhard	21
•••••••••••••••••••••••••••••••••••••••	46
Lindmayer, Karl	• • • • • • • • • • • • • • • • • •
Lütkestratkötter, Herbert	6 19
M Mahlmeister Frank	46
Mangold Klaus	46
Mangold, Klaus	16
Merkel, Angela	12
Mohn, Brigitte	21
Mordaschow, Alexej	5
N	
Neske, Rainer	14

Noskov, Mikhail	16
0	
Obermann, René	20
Oetker, Roland	20
Oschmann, Stefan	15
Otto, Alexander	20
R	
Raabe, Nico	46
Renschler, Andreas	20
Rosen, Prof. Rüdiger von	18
Roth, Dietmar	16
S	10
Schäuble, Wolfgang	12
Schier-Ammann, Brigitte	
Schirmacher, Albrecht F.	46
Schmidt, Gerd	21
Schmidt, Ulrich	14
Schnee, Elmar	15
Schneider, Manfred	16
Schulte-Noelle, Henning	16
Schulz, Ekkehard	10 16
Siegle, Robert	16
Simson, Wilhelm	15
Sproll, Marlies	21
Stark, Udo	21
Strube, Jürgen	15
Subasi, Ümit	14
Т	
Thiemann, Bernd	20
Tourres, Christian	20
U	
Uebber, Bodo	20
w	
Weber, Thomas	20
Weimar, Karlheinz	21
Weingartner, Stefan	21
Wenning, Werner	15
	20
Wiele, Andreas Wolf, Prof. Siegfried	20 14
	· · · · · · · · · · · · · · · · · · ·
Wolfinger, Marcus	16
Z Z=0. Man fue d	
Zaß, Manfred	20
Zetsche, Dieter	20

PUBLISHERS IMPRINT – INSIGHT CORPORATE GOVERNANCE GERMANY ISSN 1863-8082

Publisher: Club of Florence

e-mail: Editor@icgg.biz

Chief Editors: Dr. Hans-Peter Canibol, Norbert Paulsen Editors: Michael Garth, Dorina Rea, Christiane Süßel e-mail: redaktion@icgg.biz

Layout: Ewa Galinski, e-mail: layout@icgg.biz;

Cooperationspartner: AfU Investor Research GmbH, Fernwald www.afu.de; Verlag Recht und Wirtschaft GmbH, Frankfurt am Main www.ruw.de

Translations: Iain L.Fraser, e-mail: translations@icgg.biz Advertising and Reprints: Marion Gertzen, e-mail: gertzen@icgg.biz

Reader Service and Subscriptions: leserservice@icgg.biz

Publishing House:

Corporate Governance News GmbH Eschersheimer Landstraße 526-532 60433 Frankfurt am Main Telephone + +49 69 40568170 e-mail: verlag@icgg.biz

Geschäftsführer: Dr. Hans-Peter Canibol HRB 76433 Amtsgericht Frankfurt am Main

Web-Site: www.icgg.biz

This Newsletter is intended exclusively for a privileged circle of people. Any unauthorized retransmission in whole or in part to third parties is explicitly forbidden, except for media quotes with citation of source. The editors accept no liability for unsolicited manuscripts. The editors accept no liability for the content of Web sites cited.

CAPITAL News

Index of Companies

Α	
Aareal-Bank	14
ACS	6 11 18
adidas	20
Arosa Vermögensverwaltung	20
Axel Springer	20
В	
BaFin	5 6 11 12 13
BASF	18
BCG	18
Beiersdorf	14 18
Bilfinger Berger	2
Bloomberg	18
BMW	18 20
Bundesbank	13
Bundesfinanzminister	12
C	
CCC Investment GmbH	21
CfS	46
CMB Böge Vermögensverwaltu	
Commerzbank	2 7
Conergy	2
Continental	11 14
D	
DAI	18 46
Daimler	20
Demag Cranes	20
Deutsche Bahn	8
Deutsche Bank	357
Deutsche Börse	14
Deutsche EuroShop	20
Deutsche Lufthansa	20
Deutsche Post	20
Deutsche Postbank	3 5 14

Deutsche Telekom Deutsche Wohnen Douglas Dr. August Oetker Finanzierungs-ur Beteiligung	21
DSW E	56
E.on Erich Schmidt Verlag EU-Kommission	7 15 46 13
F	
Fraport Fresenius Fuchs Petrolub	21 21 15
G	
Gabler Verlag GAGFAH Gerresheimer	46 18 21
н	
Hannover Rück Hapag Lloyd HeidelbergCement Henkel	21 5 8 21 15 21
Hochtief	6 11 18
1	
Infineon	8 2 1
К	
K+S KG ARENA Vermögensverwaltung Kontron KRONES	18 20 21 21
м	
Merck Merck	8 15 15

MTU	21
N	
NetFederation	18
0	
Oracle	8
Ρ	
Phoenix Solar Porsche ProSieben	16 3 11 21
R	
Rhön-Klinikum Roth & Rau	21 16
S	
Salzgitter SAP Schaeffler SGL Carbon Siemens Singulus Sky Deutschland Stratec Biomedical	16 8 11 8 21 8 10 21 21 5 16
T	
ThyssenKrupp Towers Watson TUI	8 10 16 17 5 16
U	
UBS United Internet Universität Frankfrut	18 18 18
V	
Volkswagen	3 11
W Wacker Chemie Wincor Nixdorf Württembergische Leinenindustrie	21 10 21

For all those interested in the German stock market:

 \Box Yes, I wish to subscribe to Insight Corporate Governance Germany immediately, initially for one year, at the annual rate of \in 480 plus statutory VAT (currently 19 %, or \in 91,20).

litel	Country
Surname	Postcode/ zip code
	Place
Forename(s)	Street address
Company	E-mail

INSIGHT CORPORATE GOVERNANCE

GERMANY

Send to:

Corporate Governance News GmbH Eschersheimer Landstraße 526-532 60433 Frankfurt am Main Fax: 069/40 56 81 23 Email: verlag@icgg.biz

The subscription may be cancelled in writing within ten days, running from the order date, without giving any reason. Unless I cancel this subscription request by six weeks before the end of the subscription year (date of receipt), the subscription will be automatically renewed for a further year. The yearly fees will be billed annually in advance and are payable within six weeks.